

DEPARTMENT OF PUBLIC HEALTH

FY 15-16 & 16-17 BUDGET

March 3, 2015

Context for Proposed Budget – FY15/16 Base

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	FY 14-15		FY 15-16 Base Budget	
	Expenditures	Revenue	Expenditures	Revenue
San Francisco General Hospital	865,893,212	655,376,804	857,130,179	620,690,186
Health at Home	7,178,019	2,263,804	7,291,242	2,271,272
Jail Health	30,839,962	487,717	31,184,025	487,717
Laguna Honda Hospital	244,370,414	170,819,802	249,910,481	173,365,698
Mental Health	278,326,565	201,095,890	270,058,777	204,060,316
Primary Care	84,862,178	19,906,453	88,128,176	20,110,725
Public Health	403,370,254	290,976,025	402,205,842	290,564,271
Substance Abuse	<u>69,420,583</u>	<u>29,185,852</u>	<u>70,940,719</u>	<u>29,209,234</u>
Total	1,984,261,187	1,370,112,347	1,976,849,441	1,340,759,419

FY 15-17 Proposed Budget

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February 3 Budget Hearing

- Meets Mayor's year 2 General Fund savings target
- Restores prior-year reduction to the Community Programs RFP budget

March 3 Budget Hearing

- Includes additional proposals to improve access, strengthen our infrastructure and support the City's most vulnerable populations
- Creates net savings of \$19.7 M to fund IT initiatives including an enterprise electronic medical records system

Budget Neutral Initiatives

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	15-16 GF Savings / (Cost)	16-17 GF Savings / (Cost)	Strategy
Physician Staff Increase at General Medical Clinic	-		-Access
SFGH Food and Nutrition Services	-		-Infrastructure
Strengthening Mental Health Services for Foster Care Youth	-		Vulnerable -Populations
Mental Health Services Act	-		Vulnerable -Populations/ Access

Emerging Needs

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	15-16 GF Savings / (Cost)	16-17 GF Savings / (Cost)	Strategy
Improvements to SFGH's Acute Psychiatric Services	(612,774)	1,075,292	Vulnerable Populations/ Access
Workforce Development	(197,895)	(74,287)	Infrastructure
Strengthening Jail Health Behavioral Health Services	(74,170)	(117,128)	Vulnerable Populations
Investments in Population Health Division (PHD) Infrastructure including Black Infant Health Program	(1,493,884)	(2,210,851)	Vulnerable Populations/ Infrastructure

Savings Initiatives

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	15-16 GF Savings / (Cost)	16-17 GF Savings / (Cost)	Strategy
Pharmacy Savings	7,000,000	7,000,000	Infrastructure
Salary Savings Adjustments	3,500,000	(3,216,985)	Infrastructure
San Francisco Health Network Resource Reallocations	372,996	290,044	Infrastructure

\$19.3 M Available for IT

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	15-16 GF Savings / (Cost)	16-17 GF Savings / (Cost)	Two Year Total
Revenues	11,066,323	13,860,041	
Emerging Needs	(11,222,672)	(10,170,922)	
Savings	10,872,996	4,073,059	
Target Reduction	-	(6,191,218)	
One Time 14-15 Rx Savings	<u>7,000,000</u>	<u>-</u>	
	17,716,647	1,570,959	19,287,607

Next Steps – Assess IT Needs

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- Further refine DPH IT needs to prepare for EMR including a plan to select a vendor, and to continue to support operations
- Work with the Mayor's Office and the City's Committee on Information Technology to identify additional funding

Major IT projects Update

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- Unified Electronic Health Records
 - ▣ Tracking to target date
 - ▣ Capital budget source options being discussed with CCSF
 - Debt Service
 - Fundraising
 - Budget policy to use surplus revenues and expenditures toward project
 - ▣ DPH proposed budget includes EHR funding for FY16
 - \$20 Million above base IT budget of \$76 million (26% increase)
 - \$18 Million of \$20 Million contributes to EHR effort
 - ▣ Top EHR vendors engaged
 - ▣ Partnership engaged (UCSF, other Counties) and in due diligence
 - ▣ EHR readiness (Infrastructure and People/Capabilities) progressing

Preliminary Cost Analysis

- Where did the estimates and assumptions come from?
 - KSA study
 - Sierra study
 - Internal analysis

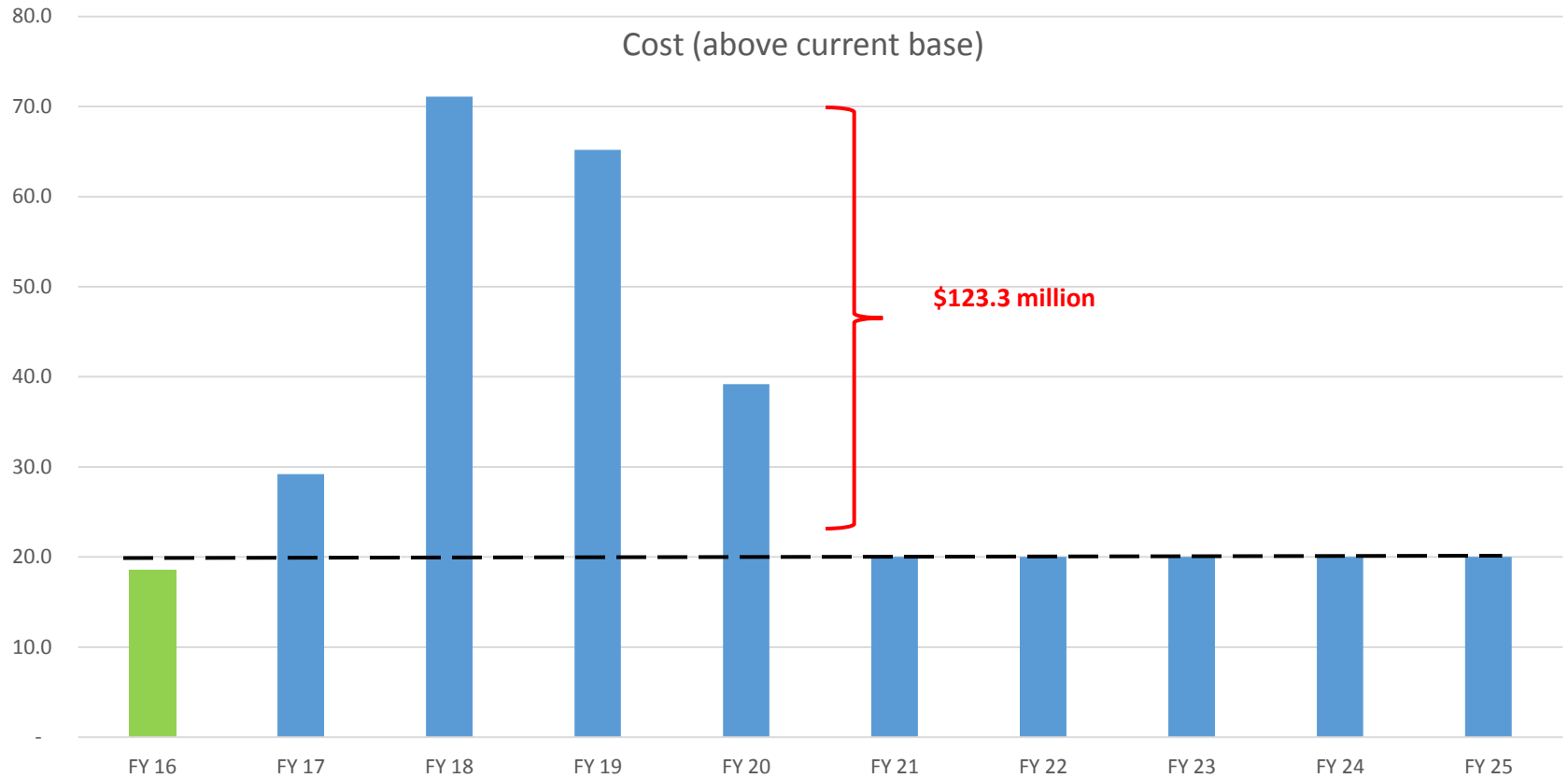
- Further refining of cost and effort within next 4 months
 - Final cost estimate
 - Selection of solution and partner

LIType	Type	Short_Desc	FY1_QTY	FY2_QTY	Cost_FY1	Cost_FY2	Cost Ongoing
NonStaff	Hardware		1	1	60,000	60,000	0
NonStaff	Software License & Maintenance		31	1	23,245	2,000	2,000
NonStaff Total			32	2	83,245	62,000	2,000
Staff	1044	Database admins	4	4	585,308	799,064	799,064
Staff	1053		1	1	117,789	161,049	161,049
Staff Total			5	5	703,097	960,114	960,114
Total			37	7	786,342	1,022,114	962,114
Staff	1052		1	1	103,426	141,458	141,458
Staff	1053		5	5	588,945	805,247	805,247
Staff Total			6	6	692,372	946,705	946,705
Total			6	6	692,372	946,705	946,705
NonStaff	Software License & Maintenance		1	1	400,000	400,000	400,000
NonStaff Total			1	1	400,000	400,000	400,000
Total			1	1	400,000	400,000	400,000
NonStaff	Hardware		1	0	10,000	0	0
NonStaff	Professional Services		0	0	625,000	1,005,000	0
NonStaff	Software License & Maintenance		0	0	0	1,412,343	282,469
NonStaff Total			1	0	635,000	2,417,343	282,469
Staff	1053		1	1	78,526	161,049	161,049

	Stabilization	Optimization	On-Going Maintenance	YEAR 3	YEAR 4	YEAR 5	YEAR 6	YEAR 7	YEAR 8
33,770	\$	-	\$	-	\$	-	\$	-	\$
34,250	\$	-	\$	-	\$	-	\$	-	\$
37,500	\$	-	\$	-	\$	-	\$	-	\$
30,000	\$	-	\$	-	\$	-	\$	-	\$
-	\$	2,289,336	\$	2,289,336	\$	2,289,336	\$	2,289,336	\$
-	\$	577,326	\$	577,326	\$	591,789	\$	606,553	\$
-	\$	538,125	\$	538,125	\$	551,578	\$	565,369	\$
-	\$	1,024,180	\$	1,024,180	\$	1,049,785	\$	1,076,029	\$
3,520	\$	4,428,967	\$	4,428,967	\$	4,482,458	\$	4,537,286	\$
34,100	\$	-	\$	-	\$	-	\$	-	\$
2,410	\$	197,220	\$	202,151	\$	207,205	\$	212,385	\$
3,510	\$	197,220	\$	202,151	\$	207,205	\$	212,385	\$
-	\$	-	\$	-	\$	-	\$	-	\$
Administrative Support	\$	1,928,722	\$	624,000	\$	642,720	\$	662,002	\$
Vendor Services (External)	\$	4,215,000	\$	2,107,500	\$	2,107,500	\$	-	\$
Site Implementation Team (External)	\$	66,204,138	\$	12,383,600	\$	24,523,785	\$	23,464,584	\$

10 Year Cost Projection for Enterprise EMR

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Next Steps For Budget

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- Additional budget hearing April/May 2015
- June 1 – Mayor’s Balanced Budget Submission
- June – Board of Supervisors Budget (BOS) Hearings
- Mid-July – Final BOS approval of Budget