

Work Group to Re-Envision the Jail Replacement Project

Recommendation Categories & Recommendation Strategies To-Date

Recommendation Categories	Recommendation Strategies
1. Bring services into neighborhoods	Embed wraparound services in the community (focus on Housing Authority sites)
	Consolidate providers and services into neighborhood centers. Provide multiple services and individual care managers to shift from different models of life (pre-incarceration, probation, and post-probation life)
	Use mobile bus platforms to bring services to communities
2. Expand and improve discharge planning	Provide case management before releasing from custody
	Expand funding for CBOs to better coordinate their work with discharge planning
3. Expand collaborative courts	Expand collaborative courts to other neighborhoods
	Streamline the court process to help incentivize joining collaborative courts
	Expand resources for collaborative courts
	Allow for nonprofits/neighborhoods to run all collaborative courts
4. Expand eligibility for cite and release	Cite and release from the field
	Expand the eligibility for cite and release
	Institute supervised citations
5. Expand housing opportunities	Prioritize the development of affordable housing with mixed spaces. Buildings with congregate, mixed, etc. housing would fit all needs of the population
	Provide on-demand housing
	Expand wraparound services like HERO programs which provide congregate housing with services that promote life engagement
	Increase the availability of housing and prioritize diversion into housing

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6. Expand mental health response	Welfare checks conducted by trained employees who are not part of the criminal justice system. Calls that come in through 911 would be routed specifically to these employees
	Look into having SFPD crisis intervention advocates. Alternatively, these workers would be within SFPD but would be counselors trained in addressing mental health distress
	Create a Critical Response Team (former program) – community partnership with police to go on calls to help deescalate and attend to family and community concerns in the moment
	Expand the capacity and work of 911 dispatchers and call centers by creating a dispatcher database, develop dispatcher training, and/or establish mental health workers at 911 call centers
	Explore the option of a joint response team with mental health worker and police
	Greater coordination between 5150 releases and discharges
	Provide greater support for the Crisis Intervention Team SFPD to conduct comprehensive health assessments prior to arrest
7. Expand outreach	Expand 24/7 non-law enforcement resources (ex. HOT does not currently operate through the night and on weekends)
	Have roving City-provided workers trained in mental health and de-escalation who are not law enforcement. These workers could ride with police or be on call for designated situations
	Identify resource chain and focus on developing resources “upstream” of programs like HOT to target those who do not yet need high intensity services
	Expand the work of HOT and case managers to provide wrap-around services
	More behavioral health and mental health professionals on the streets
8. Expand pre-trial release and services	Increase the number of cases released on OR and ensure this is paired with wraparound services
	Expand pre-trial release and services
	Expand Public Defender’s Bail Unit
	Expand pre-trial diversion by providing more resources

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9. Expand recuperative care	Prioritize the development of more centers like Dore Urgent Care Center (DUCC) all around the city. Rather than having more beds at one site, have more sites with roughly 12 beds each
	Expand 24, no sleep-over psych center
	Prioritize a voluntary respite center
	Expand subacute, urgent care, such as expanding the work of the Dore Urgent Care Center; Expand the work of Sobering Centers
	Change DPH policy so that someone who has been in an Acute Diversion Unit (ADU) can progress to a residential unit. Currently individuals who are in a short-term crisis residential program cannot transition to a residential unit (look into specifics)
	Explore other options besides jail for those with mental health issues. Jail is not an appropriate place for individuals experiencing mental health crises
	Prioritize retention in treatment facilities
	Change policy that people can only be referred to residential treatment centers a certain number of times per year
	Reform state policies to create new beds for people in conservatorship
	Expansion of residential beds and have clear guidelines on the prioritization for the beds
10. Expand the capacity of courts/PD/DA/AP to review cases on the weekend	More thoughtful release policies across the system (including time of day)
	Review cases on the weekends – DA, Public Defender, Adult Probation, Courts, & Sheriff’s deputies (whole system)
11. Implement a pre-booking diversion program	Look into diversion options like Seattle’s LEAD pilot program. Develop (pilot) a program in which law enforcement officers can redirect low-level offenders to community-based services instead of jail and prosecution
12. Reduce or eliminate bail payment	Consider a no-bail system
	Subsidize bail to reduce or eliminate bail payment; Create Bail Fund
	Create initiative to reform statewide constitution laws on bail
13. Reduce racial disparities	Set specific goals for reducing racial/ethnic disparities in the jail, including incentives, to steer decisions and success measures to track progress
	Conduct an assessment of who gets released on OR to minimize racial disparities
	Address racial disparity in the jails by identifying strategic interventions to address racial and socioeconomic disproportion

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Additional Recommendations & Process Improvement Suggestions

The following table summarizes the recommendations proposed in the Issue Brief for Intercepts 4 & 5. While some of these recommendations are new and are specific to reentry planning and reentry, some of them overlap with the recommendations categories above and align with the recommendations already put forth by the Work Group. The Issue Brief also highlights additional Process Improvement Suggestions that can be made to the criminal justice system.

Recommendation Categories	Recommendation Strategies
1. Bring services into neighborhoods	Expansion of existing, effective and evidence-based community reentry services
	Allow churches to provide rehabilitative services
2. Create Reentry Navigation Center	Create Reentry Navigation Center open 24/7
3. Expand housing opportunities	Increase housing capacity: shelter, transitional, supportive, and permanent housing
	Grant homeless or unstably-housed people leaving jail and community treatment programs priority access to existing subsidized housing
4. Expand recuperative care	Increase the number of residential treatment beds available for both substance abuse dependency and mental health needs
	Grant those exiting jail system priority access to residential treatment beds in the community
	Sentence more people to time servable in a residential or outpatient program instead of jail time
5. Expand the capacity of the Navigation Center	Expand Navigation Center for individuals involved with the criminal justice system
6. Explore alternative sentencing strategies	Explore alternative sentencing strategies
7. Explore time sentenced reduction opportunities	Explore how to apply Governor's Credit Earning Program in San Francisco
8. Provide reentry vocational support	Provide education for formerly incarcerated individuals

Process Improvement Suggestions

- Review current reentry programs
- Consolidate reentry and social services and resources for at-risk populations and previous offenders, making them more accessible and well-staffed
- Create an inter-agency and interdisciplinary discharge planning office in County Jail #1