

## Work Group to Re-envision the Jail Replacement Project

Small Group Activity Template– Intercepts 0-2

### GROUP #3

#### Instructions:

The following table lists Key Events and Potential Strategies for SIM Intercepts 0 to 2, as detailed in the Issue Brief. The list of potential strategies gives ideas offered by Work Group members during interviews, and potential strategies identified by the Technical Support Team. *The Examples of Potential Strategies* column is not intended to be comprehensive or to suggest order of importance, rather the examples are intended to stimulate discussion and result in the development of strategies that the WG members believe show the most promise to **reduce the jail population and close CJ’s 3 & 4**. The WG ideas will be documented in the column titled “*Work Group Strategies for further Consideration*.” As WG members develop new or bring forward ideas from existing efforts, please think about the following two questions:

- Which of these strategies do you believe is **most promising** for reducing the jail population and closing CJ #3 & 4?
- Which of these strategies do you believe will have an **immediate impact** (by 2020)?

Intercept	Key Events	Examples of Potential Strategies	Work Group Strategies for further Consideration
Intercept 0-Community		<p><b>Work Group Member Interviews:</b></p> <ul style="list-style-type: none"> <li>• Prioritize housing placements for individuals involved in the criminal justice system.</li> <li>• Increase the number of psychiatric beds available.</li> <li>• Integrate physician recommendations into the Courts’ case review process.</li> <li>• Increase the number of beds for step-down residential behavioral health care.</li> <li>• Expand police accountability and transparency.</li> <li>• Review detentions on quality of life and failure to appear infractions for individuals unable to pay fines.</li> </ul>	<p><b>Group 1 talked about wanting to see more community-based, voluntary, recovery-oriented organizations providing services in the community. The group also discussed having less restrictive programs, and identifying CBO community experts with better local knowledge to better inform the work of larger service providers.</b></p> <ul style="list-style-type: none"> <li>• <b>Expand the work of Sobering Centers.</b></li> <li>• <b>Expand 24 hour (no sleepover) psych center.</b></li> <li>• <b>Prioritize a voluntary respite center</b> to help individuals having trouble with housing, provide mental health services.</li> <li>• <b>Expand the amount of mental health services and facilities to serve individuals.</b></li> <li>• <b>More subacute care, urgent care.</b> Respite alternatives for people and the option of voluntary confinement.</li> <li>• <b>Expand the work of Dore Urgent Care Clinic</b>, but also provide intermittent services for people.</li> <li>• <b>Support the work of community-based organizations</b>, such as TGIJP, community programs that have the least resources and can’t meet all the needs of the community appropriately. How are we prioritizing people in the community?</li> <li>• <b>Expand service provider capacity and coordination</b> to serve everyone at the front end, and to better map out the system. Need</li> </ul>

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			<p>to identify resources, and figure out where to expand capacity.</p> <ul style="list-style-type: none"><li>• <b>Expand services currently provided</b>, such as HOT and case managers to provide wrap around services.</li><li>• <b>Conduct a strategic analysis of the current system</b> to identify specific needs. Want to move away from program becoming step down programs instead of diversion.</li><li>• <b>Distinguish between step down and diversion.</b> Mental health restricts us to keep people at the lowest level of care</li><li>• <b>Increase support for community-based services and facilities</b> in supporting the community. Reach out to CBOs who have more local knowledge, can conduct a case review to reduce duplication of services.</li><li>• <b>Map current service system.</b> Barbara Garcia to share inventory of all DPH beds, including facilities funded by DPH.</li></ul>
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Intercept	Key Events	Examples of Potential Strategies	Work Group Strategies
<b>Intercept 1- Law Enforcement and Emergency Services</b>	Law enforcement requested to do a welfare check, no crime has occurred	<p><b>Work Group Member Interviews:</b></p> <ul style="list-style-type: none"> <li>• Create coordinated/joint response teams to de-escalate and divert individuals with behavioral health needs.</li> <li>• Place mental health crisis call workers into the 911 call center.</li> <li>• Create a pre-arrest, pre-booking triage center for diversion.</li> </ul> <p><b>Technical Support Team:</b></p> <ul style="list-style-type: none"> <li>• Establish new Navigation Center serving homeless individuals with behavioral health needs.</li> <li>• Create citywide policies and procedures to prioritize a client’s behavioral health needs.</li> </ul>	<p><b>Group 1 talked at length about harm-reduction strategies, including 911 call centers and the role they play in deescalating situations before law enforcement becomes involved (or preventing any involvement by law enforcement). However, 911 dispatchers should receive more training on dealing with mental health crises, and suggested a mental health worker be in the 911 call center.</b></p> <ul style="list-style-type: none"> <li>• <b>Develop a 9/11 dispatcher database and develop 9/11 dispatcher training</b> to help dispatchers be more informed. Sometimes it is an issue of capacity where dispatchers are dealing with a large volume of calls. Current CIT training is going really well.</li> <li>• <b>Question: Confusion about the definition of a “welfare check” and what that means.</b> Does this event include crises like suicide, etc.?</li> <li>• <b>Deescalate situations by minimizing the involvement of law enforcement.</b> Ex. Train nurses to minimize the number of calls they make to sheriff. Make sure all calls are being made for safety concerns.</li> <li>• <b>Educate the public on the use of 311.</b> 311 being a really importance piece of this, HOT team might take too long so people then call police.</li> <li>• <b>Establish mental health workers at 911 call centers</b> which has been piloted elsewhere. MH workers available to talk to people in crisis.</li> <li>• <b>Explore the option of a joint response team</b> with a mental health worker and police. Look to other counties and examples, such as Marin.</li> <li>• <b>Move towards more harm-reduction models.</b> Want to move towards the goal of not having law enforcement being a part of the response team. Law enforcement would like to be nearby if needed. Want to avoid the trauma and stigma of having someone in crisis ride in the back of a police car which can be largely</li> </ul>

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			stigmatizing.
	Law enforcement arrests and detains an individual after a crime has occurred	<b>Technical Support Team:</b> <ul style="list-style-type: none"> <li>• Develop a 47 bed behavioral health program at General Hospital to provide voluntary mental health and substance use disorder treatment services.</li> <li>• End housing for federal detainees.</li> </ul>	

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<b>Intercept 2 – Initial Detention and Initial Hearing</b>	Cite and release from County Jail		<b>The group also discussed bail reform and the disproportionate incarceration of minorities and low-income individuals (see “Release on Bail” event for detailed notes.)</b>
	Release on Own Recognizance (OR)	<b>Work Group Interviews:</b> <ul style="list-style-type: none"> <li>Review the success rate of pretrial diversion programs and expand on what works.</li> </ul> <b>Technical Support Team:</b> <ul style="list-style-type: none"> <li>Develop an open court system to determine the release of individuals on pre-arraignment OR.</li> </ul>	
	Release on bail	<b>Work Group Interviews:</b> <ul style="list-style-type: none"> <li>Subsidize bail to reduce or eliminate bail payment.</li> <li>Increase staffing of the Public Defender’s Bail Unit.</li> </ul> <b>Technical Support Team:</b> <ul style="list-style-type: none"> <li>Reform or abolish the cash bail system</li> <li>Replace cash bail with risk-based release decisions</li> <li>Reduce bail amounts</li> </ul>	<ul style="list-style-type: none"> <li><b>Question: Is there going to be bail reform?</b></li> <li><b>Address the racial disparity in the jails.</b> Majority of people in jail are pre-trial, 57% are Black (data not kept separately for Latino). Too many people who can’t afford bail. Identify a strategic, specific intervention to address racial disproportion. Intercept 0 influencing the volume of people in jails, dealing with a lot of people at this point.</li> <li><b>Expand pre-trial releases and services.</b></li> <li><b>Consider a no bail system.</b> The current system is negatively biased against people of low socioeconomic status, should be moving towards no bail. People who shouldn’t be in jail find it hard to get out.</li> </ul>

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Intercept	Key Events	Examples of Potential Strategies	Work Group Strategies
<b>Intercept #2 (Continued)</b>			<ul style="list-style-type: none"> <li>• <b>Conduct more analysis of who is in jail.</b></li> </ul>
	Comprehensive Health Assessments		
	Jail Classification and Housing Determination		
	Charging (Filing) Decision	<b>Technical Support Team:</b> <ul style="list-style-type: none"> <li>• Analyze District Attorney charging decisions to determine how to reduce unnecessary</li> </ul>	

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Intercept	Key Events	Examples of Potential Strategies	Work Group Strategies
		arrests and bookings. <ul style="list-style-type: none"><li>• Assign District Attorney prosecutors, paralegals, and staff to make charging decisions on weekends to reduce length of stay.</li></ul>	