SF Food Security Task Force: Stakeholder Survey and Interview Update

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**Background** on Survey Participants: 49 responses

- **Affiliation:**
  - Volunteers/community members (65%)
  - Current or former task force members (27%)
  - Other (8%)

- **Work Association:**
  - 19% government/public agency
  - 50% CBOs/nonprofits
  - 15% university
  - 17% other (foundation, for-profit, etc.)

- **Time Involved:**
  - 2 years or less (60%)
  - 3-5 years (23%)
  - 6 years or more (17%)
Participants were asked a series of 6 questions, on a 4-point scale: strongly agree (4), agree (3), disagree (2), and strongly disagree (1).

<table>
<thead>
<tr>
<th>Participation</th>
<th>Clear Purpose</th>
<th>No. of Members</th>
<th>Effectiveness</th>
<th>Member Mix</th>
<th>Staffing Level</th>
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<td>I feel that I have the opportunity to actively participate in the FSTF Meeting discussions as/when relevant or needed</td>
<td>I clearly understand the purpose, work and goals of the FSTF</td>
<td>I feel that the FSTF has the right number of members that are part of the Task Force</td>
<td>Overall I feel that the FSTF is effective in achieving its goals.</td>
<td>I feel that the FSTF has the right mix and representation of members.</td>
<td>I feel that the FSTF has the right level of staffing to lead and implement the efforts of the Task Force</td>
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<td><strong>Green</strong> = Doing Well</td>
<td><strong>Yellow</strong> = Mostly Good, with Some Comments</td>
<td><strong>Red</strong> = Needs Attention</td>
<td><strong>95%</strong></td>
<td><strong>98%</strong></td>
<td><strong>88%</strong></td>
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Participants ranked FSTF priorities as follows:

1. **Local Policy**: moving forward anti-hunger policy issues
2. **Local Budget**: advocating for anti-hunger budget allocations
3. **Cross-Sector Program Collaboration**: supporting cross-sector collaborations to implement food programs.
4. **Convening**: serving as conveners to move forward anti-hunger systems change
5. **Community Education**: Educating the city/county on anti-hunger efforts and ways to engage.
6. **State/Federal policy/budget efforts**
In their own words: **FSTF Priorities** *(to achieve 2020 goals)*

**PRIMARY MENTIONS:**

- Cross-Sector Program Collaboration (#3 prompted)
- Community Education (#5 prompted)

**OTHER PRIORITIES NOTED** *(in alphabetical order):*

- Advocacy
- Affordability crisis
- City action plan/policies
- College-age meals
- Communication
- Dual enrollment
- Focus on unserved
- Food deserts
- Food equity
- Food supply
- FSTF funding
- Homelessness
- Medical nutrition
- Services; particularly for students, seniors and immigrants
- Strategic Planning
- Understanding gaps
- Universal basic income (study Stockton model)
In their own words: **What is the FSTF doing well?**

1. City-level Budget & Policy Work
2. Collaboration & Convening
3. Reports & Community Education

“The Task Force is especially effective in securing additional funding!”
“I love that the FSTF gets such an amazing group together to work collaboratively to end hunger.”
“The FSTF does an excellent job of keeping food security issues on the front burner and educating the broader public about the many faces of hunger in the city.”
In their own words: **Areas for improvement**

1. **Staff Capacity**
3. **Greater Communications/Outreach**
4. **Greater interaction with & understanding of BoS priorities**
5. **Better Engagement of Impacted Communities**

*Also mentioned:*
- Root Cause/Systems Approach
- More targeted sub-committees
Summary Recommendations from Survey

Continue:
• Excellent local policy & budget work
• Excellent FSTF reports
• Serving as a key convener & educator related to anti-hunger work

Prioritize/Consider:
• Additional staffing & backbone organization
• A full-scale collective impact approach
• More focus on internal & external communication
• Even greater focus on the Board of Supervisors relationship
• New ways of engaging/including impacted communities

“I think it would be incredible to have the FSTF transform into a full-scale Collective Impact model. We already have a common agenda and a shared method of communication through our monthly meeting. We would need common progress measures, coordinated mutually reinforcing activities, and additional backbone organization support.”
In-Person Interview Summaries

 ✓ Completed 14 of 25 interviews to date
 ✓ Interviewees are very aligned with core survey findings, priorities & recommendations
 ✓ Some additional nuanced & more detailed thinking related to:
   • Data collection
   • Collective impact/cross-sector collaboration
   • Accountability (holding city agencies accountable)
   • Leveraging resources and reducing redundancy/waste (serving as the key objective leader)
Next Steps:

✅ Work completed to date:
  • **Pre-June**: Foundational work
  • **June**: Online survey plus detailed report
  • **July/August**: Initial in-person interviews

✅ Remaining work/next steps:
  • **September/October**: completion of remaining interviews (11) & focus groups (1 to 2)
  • **October**: synthesis of all findings/recommendations from survey, interviews & focus groups
  • **October to December**: 2 to 3 convenings of strategic planning working group to align around findings, next steps and strategic direction of FSTF moving forward
  • **October to December**: report-out(s) to broader FSTF as key discussions evolve
  • **December/January**: Final strategic plan & recommendations