#1 Department of Aging and Adult Services (DAAS) Nutrition Programs $7,130,000 (please see analysis on pages 2-3)
- Home-Delivered Meals $4,480,000
- Home-Delivered Groceries $1,300,000
- Congregate Lunch Meals $1,350,000

#2 Dept. of Public Health (DPH) - Healthy Eating Vouchers $800,000 (please see analysis on page 4)

#3 Human Services Agency (HSA) - SRO Food Security Pilot $623,000 (please see analysis on page 5)

**TOTAL REQUEST** $8,553,000 million

For more information, please contact Teri Olle, Food Security Task Force Chair, Director of Policy and Advocacy, SF-Marin Food Bank, tolle@sffoodbank.org, 415-282-1907 x230 or Anne Quaintance, Food Security Task Force Member, Chief Gov’t Affairs & Business Development Office, Meals on Wheels SF, acquaintance@mowsf.org, 415-290-8204.

### About the San Francisco Food Security Task Force
The San Francisco Food Security Task Force (FSTF) advises the San Francisco Board of Supervisors on food security in San Francisco. Established in 2005 by the Board of Supervisors, the Task Force recommends citywide strategies, including legislative policies and budget proposals, to address hunger and increase food security in San Francisco. The FSTF tracks vital data on hunger and food security, including demographic information to understand the scope of need in general and for specific vulnerable subpopulations; data on utilization of federal food assistance programs such as CalFresh and school meals; and data on participation in nonprofit food and meal programs. The FSTF membership comprises representatives from 15 public and community-based entities in San Francisco.

**Food Security** means that all people at all times are able to obtain and consume enough nutritious food to support an active, healthy life. **Food Insecurity** exists when the ability to obtain and prepare nutritious food is uncertain or not possible.

**Food Security Rests on Three Pillars** - The following three elements, adapted from the World Health Organization’s pillars of food security, are used as a framework for evaluating food security in San Francisco.

- **Food Resources** - Sufficient financial resources to purchase enough nutritious food (CalFresh, WIC, SSI)
- **Food Access** - Access to affordable, nutritious and culturally appropriate foods (from food pantries, meal programs, food retail)
- **Food Consumption** - Ability to prepare healthy meals and the knowledge of basic nutrition, safety and cooking (usable kitchens, nutrition education)

**1 in 4 San Francisco residents** (28%) is at risk of food insecurity due to low income (below 200% of poverty), and may struggle to attain and prepare enough nutritious food to support basic physical and mental health.
**Seniors and Adults with Disabilities**

Vision: A community where seniors and adults with disabilities are able to live independently without the risk of poor nutrition or social isolation. By supporting the “nutrition continuum” of congregate meals, home-delivered groceries and home-delivered meals, the city ensures that individuals’ needs are met in the most appropriate and cost-effective way.

<table>
<thead>
<tr>
<th>Program</th>
<th>Budget for FY 17-18 (as of April 2017)</th>
<th>Current Service Level</th>
<th>Current and Projected Unmet Need</th>
<th>Cost to Serve Unmet Need</th>
<th>FY 17-18 Budget Request &amp; Rationale</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Home-Delivered Meals (HDM)</strong></td>
<td>Dept. of Aging and Adult Services (DAAS) FY -17-18 baseline: $9.04M (= $7.69 M for seniors; $1.35M for adults with disabilities).</td>
<td>5,087 individuals (= 4,461 unduplicated seniors and 626 adults with disabilities contract target) 5,625 meals daily (7 days/week) to seniors &amp; adults with disabilities. This is about 21% increase from last FY</td>
<td>Waitlist 142 individuals on current DAAS citywide waitlist as of 3/30/17. This is 45% reduction compared to last year. Median wait time (as of 2/18/16): 44 days DAAS policy- Maximum wait time for HDM is 30 days and, in an emergency, 2-5 days.</td>
<td>$477,000 to serve 142 clients on the waitlist.</td>
<td>HDM Total $4.48 million With this additional funding, a total of 6,500 clients would be served by HDM by end of FY 17-18. Request includes: o $477,000 to serve 142 clients on the current waitlist.</td>
</tr>
<tr>
<td><strong>Unmet need</strong></td>
<td>Total eligible = 10,022 Total served = 5,115 Total unserved = 4,907</td>
<td>4,907 seniors and adults with disabilities are eligible but not receiving HDMs. Total estimated cost = $16 million for total of 3,085,000 meals.</td>
<td>$16 million to serve 4,907 individuals (all unmet need).</td>
<td>$4 million to serve additional 1,227 individuals. delivered.)</td>
<td>Request includes: o $4 million to serve 1,227 new clients placed on the waitlist, which is 25% of the unmet need.</td>
</tr>
</tbody>
</table>

1 All figures: Human Services Agency – Dept. of Aging and Adult Services.
## San Francisco Food Security Task Force
### FY 2017-18 Funding Request

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| **Groceries**  
Food pantry-based grocery program. Includes weekly site-based pantries and grocery delivery for seniors and adults with disabilities. Leverages pantry network, IHSS caregivers and CBO volunteers to serve homebound seniors and adults with disabilities who are unable to access a food pantry themselves, but can prepare meals at home.  
Weekly groceries include fresh produce, protein (eggs, chicken) and staples (pasta, rice). Some providers include additional home visit services.  | Dept. of Aging and Adult Services (DAAS)  
FY 17-18 baseline: $1,681,000  
(Includes funding for delivered groceries and food pantry groceries, which is an important component in HDG program expansion). | 3,718 unduplicated clients  
(158,457 weekly groceries provided annually, with about 40% at pantry sites and 60% delivered)  
(On average about 1,730 deliveries made weekly) | 6,312 individuals  
Waitlist = approx. 2,000 individuals (includes ~1500 needing home delivery, majority have In-Home Support Services caregivers that can prepare groceries, and ~500 seniors waiting for a pantry spot) | $___ million to serve total unmet need. | HDG Total  
$ up to $1.3 M  
Request includes:  
$-__ to serve currently served in 16/17  
$ _ to serve projected growth in 17/18 per DAAS RFP |
| **Congregate Lunch Meals**  
Daily, hot, nutritious meals served to individuals over 60 and adults with disabilities at sites throughout the city.  
Lunch is often at senior centers that offer social activities and other programs, and services for social | Dept. of Aging and Adult Services (DAAS)  
FY17-18 baseline: $6,800,093  
FY-16-17 $6,684,813 ($6,326,991 for seniors and $357,822 | 18,851 unduplicated clients (17,914 seniors & 1,037 adults with disabilities)  
~3,700 daily meals  
Total = 50 meal sites throughout the city. | Based on monthly reports from senior lunch providers, 958 individuals were turned away in FY116-17 (July 2016 to Feb 2017).  
Based on DAAS 2016 needs assessment, | $1.35 million to increase service by 500 individuals (daily meals), = 1.5% of estimated unmet need. | Congregate Lunch Total  
$1.35 million to increase service by additional 500 individuals daily (~1.5% unmet needs) |

[Cost range $650-$960 annually per individual]
engagement and promoting healthy lifestyles. for adults with disabilities) 25,103 seniors and 11,600 adults with disabilities are at <100% FPL. [~$2,630 annually for each individual served daily]

**Healthy Food Purchasing Supplement**

*Vision:* Our entire community benefits when everyone is able to buy nutritious foods like fresh fruits and vegetables. By investing in a Healthy Food Purchasing Supplement program to boost purchasing power, the city supports the health and well-being of residents and the local economy.

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</thead>
<tbody>
<tr>
<td>Healthy Food Purchasing Supplement</td>
<td>Dept. of Public Health</td>
<td>1,100 SSI and other vulnerable households using vouchers in the Tenderloin, SOMA, Bayview.</td>
<td>Estimated 45,000 low-income SSI recipients not eligible for CalFresh</td>
<td>$800,000 to maintain and expand vouchers to 100% low-income pregnant women and +500 additional SSI and other households to purchase fruits and vegetables.</td>
</tr>
<tr>
<td>Vouchers to increase ability of low-income residents to purchase fruits and vegetables at neighborhood vendors and farmers’ markets.</td>
<td>FY 17-18 baseline: $100K FY 17-18 add-back: $250k Need $400k to keep current service level $800k to reach 100% of pregnant low-income women and 1,600 SSI &amp; other recipients [FY 16-17 $400,000]</td>
<td>900 low-income pregnant women</td>
<td>Estimated 1,800 low-income pregnant women annually 20,000 + critically low-income families and individuals with or at risk of a diet-sensitive chronic disease</td>
<td></td>
</tr>
</tbody>
</table>
SRO Food Security Pilot

Vision: Over 80% of SRO tenants are food insecure and at “high” nutritional risk. Our Single Adult SRO Tenant Survey indicates that tenants’ food security and nutritional health will benefit by multiple, simultaneous and coordinated interventions that are tenant-centric and delivered using a trauma-informed model. The tipping point toward food security and nutritional health is ripe for study within the controlled environment of 2 pilots within SRO buildings.

<table>
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</thead>
<tbody>
<tr>
<td>SRO Residents Food Security</td>
<td>FY17-18: 0 baseline</td>
<td>~19,400 residential units in 500 buildings</td>
<td>$622,500 to fund strategic, targeted, coordinated, multi-intervention activities at two pilot sites to provide 5-8 additional meals per week to each SRO tenant at the Ambassador and Camelot SRO sites. Budget includes capital improvements at the Camelot to permit in-building cooking, as well as funding for pilot evaluation. Results of this pilot will provide the BOS with a research-based blueprint to improve food security and dietary intake for SRO residents throughout the City.</td>
</tr>
<tr>
<td>A pilot project to fund multi-pronged and collaborative interventions to address food insecurity among 184 SRO single adult residents at the Ambassador and Camelot building sites.</td>
<td>This is a new proposal stemming from the 2013 Board of Supervisors’ resolution on food security and the subsequent survey conducted by the FSTF.</td>
<td>8 in 10 SRO residents surveyed are food insecure and have high nutritional risk, despite using existing food assistance safety net frequently.</td>
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</table>

2 All figures: SRO Food Security and Health Collaborative, a collaborative working to implement recommendations of the FSTF.
<table>
<thead>
<tr>
<th>FUNDING ALLOCATION</th>
<th>X million</th>
<th>X million</th>
<th>X million</th>
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<tbody>
<tr>
<td>Department of Aging and Adult Services Home-Delivered Meals</td>
<td>$</td>
<td>$</td>
<td>$</td>
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<tr>
<td>(serve X% unmet need) (waitlist, X% unmet need)</td>
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<td></td>
<td></td>
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<tr>
<td>Department of Aging and Adult Services Home-Delivered Groceries</td>
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<td>$</td>
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<tr>
<td>Department of Aging and Adult Services Congregate Lunch Meals</td>
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<td>$</td>
<td>$</td>
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<td></td>
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<tr>
<td>Dept. of Public Health - Healthy Eating Vouchers</td>
<td>$800,000</td>
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<td>(serve X unmet need) (maintain service)</td>
<td></td>
<td></td>
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<tr>
<td>Human Services Agency - SRO Food Security Pilot In-Unit Food Options</td>
<td>$622,500</td>
<td>$</td>
<td>$</td>
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<tr>
<td>(new interventions) (homeless stabilization)</td>
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</table>
POLICY RECOMMENDATIONS

Local
- Mandate and fund policy to ensure waitlist for home delivered meals is no more than 30 days and in emergency 2-5 days.
- Promote standardized food security screening in all nutrition and other programs serving residents at risk for food insecurity.

State
- Support all efforts by the state legislature and governor to increase SSI/SSP payments to meet or exceed the federal poverty level for elderly, blind or disabled individuals.

Research
- Request analysis by Budget and Legislative Analyst of cost of food insecurity to San Francisco, especially to health capacity and gaps of existing food assistance programs; cost of eliminating food insecurity; and opportunities to secure sufficient/stable funding, such as through ACA process for developing a shared, citywide framework for data and outcomes.
SRO Food Security and Health Collaborative
Outcome Map

Use multiple, simultaneous interventions to improve tenant
food security and dietary intake at identified sites.
Interventions guided by tenant-centric, trauma-informed
principles to build community, resident leadership, and
accelerate behavioral change.

**Strategies**

- Increase access to produce and healthier packaged foods (vouchers, expand food pantries)
- Increase capacity for preparing meals (capital improvements to sites)
- Increase resident capacity to prepare healthy meals (education)
- Increase access to prepared meals (restaurant meal vouchers)

**Activities**

- Identify best practices for coordinating interventions among partners
- Identify effective evaluation models that do not cause stress to participants and inform program success
- Qualitative evaluation of participant satisfaction
- Qualitative evaluation of nonprofit partner satisfaction

**Process Evaluation**

- Identify impact of a coordinated approach on food security outcomes
- Knowledge, attitude, and behaviors: food choices
- Perception attitudes: risk factors: physical and mental health measures
- Food safety and demand changes: service delivery perspective

**Outcome Evaluation**

- Determine effective intervention models (iterate over 3 years)
- Determine resources needed to ensure sustainability of interventions
- Determine expansion model and timeline
- Make recommendations to Board of Supervisors

By 2020, the SFRSC will provide the Board of Supervisors,
through the Food Security Task Force, with researched-driven
blueprints to improve food security and dietary intake for
SRO residents.