MINUTES
HEALTH COMMISSION MEETING
Tuesday October 15, 2019 4:00 p.m.
101 Grove Street, Room 300
San Francisco, CA  94102

1)  CALL TO ORDER

Present:  Commissioner Dan Bernal, Vice President
Commissioner Cecilia Chung
Commissioner Edward A. Chow M.D.
Commissioner Suzanne Giraudo, Ph.D.
Commissioner Laurie Green, MD

Excused:  Commissioner James Loyce, Jr., M.S., President
Commissioner Tessie Guillermo

The meeting was called to order at 4:03pm. Commissioner Bernal welcomed Commissioner Giraudo to the Health Commission and noted that she is a psychologist who is the Director of the California Pacific Medical Center Department of Pediatrics Child Development Center.

Commissioner Giraudo stated that she hopes her background as a practicing psychologist will be helpful to the Commission and the SFDPH as it develops plans for expanding behavioral health services in the City.

2)  APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF OCTOBER 1, 2019

Action Taken:  The Health Commission unanimously approved the October 1, 2019 minutes.

3)  Grant Colfax, Director of Health, gave the report. The full report can be viewed at:
http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp

Mayor Breed announces comprehensive mental health plan to help City’s most vulnerable residents

On October 15th, Mayor London N. Breed announced a comprehensive plan—UrgentCareSF—to provide mental health care for those suffering from homelessness, mental illness, and substance use disorder. San Francisco’s Behavioral Health System serves 30,000 people every year, but is not working for the most...
vulnerable people on our streets. The plan includes immediate actions and a long-term vision for a system where the people who are most in need of care receive it in a way that meets them where they are. With UrgentCareSF, treatment for mental health and substance disorders is available as soon as it is desired, with no significant waits. The detailed elements of UrgentCareSF can be found at http://sfmayor.org/urgentcaresf. UrgentCareSF is based in clinical expertise, evidence-based programs, data analysis, and the principles of harm reduction and compassion. The program operates toward four priorities.

Firstly, Director of Mental Health Reform, Dr. Anton Nigusse Bland, identified a population of about 4,000 people who are experiencing homelessness, and have both a mental illness and a substance use disorder. In order to serve this population, UrgentCareSF will build a new system of care coordination, outreach, low-barrier services, and harm reduction. UrgentCareSF is designed to meet the specific needs of this population and has already begun by immediately serving the 230 people of the 4,000 who are most in need.

Secondly, the City will also work to expand treatment capacity and reduce administrative barriers to eliminate wait times for services. This will include building on the Mayor’s efforts to add new behavioral health treatment beds, creating new meth sobering centers and managed alcohol facilities, and expanding access to existing city services, such as the Behavioral Health Access Center, and the Behavioral Health Pharmacy.

Thirdly, UrgentCareSF also focuses on the workforce needs that are required in order to provide mental health care and substance use treatment to people. The City will implement policy changes to expand and support the behavioral health workforce to meet today’s needs. This element will include wage increases for community based organizations, and working to ensure that mental health and substance use treatment positions are fully staffed.

Finally, the City will provide housing options for people exiting treatment services in order to support behavioral health chronic disease management. This will include increasing the payment rate that Board and Care facilities receive and supporting the development of new permanent supportive housing units. San Francisco has approximately 8,000 permanent supportive housing units, more per capita than any other city in the country, with over 1,000 units in the pipeline to be built over the next few years. San Francisco also has over 300 new units of master-leased housing that will be available in the next year.

Mayor Breed, Supervisors Ronen, Haney and Mandelman announce plan for adult residential facility

On October 15th, Mayor London N. Breed, Supervisor Hillary Ronen, Supervisor Matt Haney, and Supervisor Rafael Mandelman announced a plan for the 55-bed Adult Residential Facility (ARF) located in the Behavioral Health Center at Zuckerberg San Francisco General Hospital. The plan will allow for 28 beds in the facility to be used for short-term psychiatric respite while 27 beds will remain long-term care beds for current residents at the Adult Residential Facility. The Department of Public Health (DPH) and staff will also be implementing a long-term plan to address patient safety and quality of care at the ARF before converting the beds back to long-term residential use.

This plan will be codified in an ordinance authored by Supervisors Ronen, Haney and Mandelman, which will then be considered by the Board of Supervisors. DPH will begin implementing the plan immediately upon Board approval, which means the temporary expanded Hummingbird beds would be operable starting as soon as November. It also means that all the severely mentally ill residents who choose to remain at the Adult Residential Facility will be able to do so.

Specifically, the plan calls for the following in the short-term (next six months):

- 27 beds will continue to be used as long-term care beds in the ARF
- 28 beds will be used as Hummingbird beds
DPH will work with staff on a plan to address patient safety and quality of care at the ARF with the goal of converting 14 Hummingbird beds back to long-term care beds by April 2020, if the plan is approved by the California Care Licensing Board.

Final bed distribution will be 41 ARF beds, 29 Hummingbird beds, restoring the balance from August 2019.

Governor Signs Legislation on Conservatorship
On October 2nd, Governor Gavin Newsom signed into law SB 40, authored by Senator Scott Wiener (D-San Francisco). SB 40 makes technical amendments to last year’s bill SB 1045, which creates a five-year pilot program allowing for strengthened conservatorship laws that focus on providing housing and wraparound services for people suffering from serious mental health and substance use. SB 40 will make several changes to SB 1045, including shortening timeframes for the conservatorship (from one-year to a six-month conservatorship), adjusting requirements for seeking assisted outpatient treatment (AOT), and providing allowances for temporary 28-day conservatorship. This year, the Department of Public Health will convene a workgroup that will monitor the city’s implementation of this new conservatorship process.

Governor Signs Legislation to Improve Access to anti-HIV Medication
On October 7th, Governor Newsom signed into law SB 159 (Wiener), which removes barriers to accessing PrEP and PEP anti-HIV medication. Specifically, SB 159 will expand access to PrEP and PEP by allowing pharmacists to dispense these medications without a physician prescription for 30 to 60 days and prohibiting insurance companies from creating prior authorization requirements that can delay access to these drugs. While the number of new HIV diagnoses in San Francisco has dropped to a record low, black and Latinx residents, as well as people experiencing homelessness and those who inject drugs, saw a rise in new cases according to a recent Department of Public Health report. Improving access to PrEP and PEP will support the City’s Getting to Zero initiative of zero new HIV infections, zero HIV deaths, and zero HIV stigma by 2020, and help address the significant HIV disparities impacting San Francisco communities.

Mayor Breed Appoints New Health Commissioner
Mayor Breed has appointed Suzanne Giraudo to the Health Commission. Dr. Giraudo is a psychologist and is the Clinical Director of the California Pacific Medical Center Department of Pediatrics Child Development Center. In addition to her clinical expertise, Dr. Giraudo’s professional background includes development, administration, and supervision of pediatric clinical programs, grant administration, and teaching. She is the founder and trustee of the DeMarillac Academy, a Catholic school located in the Tenderloin, serving underserved children and families. Her other professional affiliations include San Francisco Families First Five Commission Chair, Home Away from Homelessness, St Anthony’s Pediatric Clinic, Marin Community Pediatric Program, and the Northeast Medical Services Pediatric Clinics. Dr. Giraudo earned her Doctorate in Educational Psychology and Counseling from the University of San Francisco; a Master’s degree in education from San Francisco State University, and her Bachelor Arts Degree from the University of San Francisco. Welcome Dr. Giraudo!

PG&E Public Safety Power Shutoff
On October 7th, PG&E issued an advisory of an anticipated, wide ranging Public Safety Power Shutoff (PSPS) to impact over 30 counties in Northern and Central California beginning Wednesday, October 9, 2019 through Friday, October 11, 2019. The City and County of San Francisco was not expected to experience direct PSPS outages. In response to the potential power shut off, the Department of Emergency Management activated the Emergency Operations Center, expecting indirect impacts on San Franciscans and commuters from throughout the Bay Area, including City and County employees. In addition to coordinating citywide employee messaging with the Department of Human Resources, the Department of Public Health (DPH) shared preparation messaging with the public and encouraged people to check on family and friends that may be in the affected areas.
The Health Department also activated the Department Operations Center (DOC) to actively monitor the PSPS event and maintained communications with PG&E, regional partners and City and County of San Francisco agencies. As important as it is for DPH to remain open during emergency situations as such, the Public Health Emergency Preparedness and Response team (PHEPR) reminded DPH leadership and managers to revisit their continuity plans to ensure essential city functions can continue if city employees who live outside of San Francisco are impacted due to the PSPS event. The DOC prioritized four main objectives during this operational period: (1) protect the public and vulnerable populations, (2) monitor and assess the healthcare system for overload and implement surge options, (3) monitor PSPS impacts on DPH staff and facilities and (4) provide messaging to public and critical partners. As of October 11th, DPH will continue to maintain situational awareness and share information appropriately.

**Computer error caused Healthy San Francisco letters to be sent to the wrong recipients**

On October 4th, the Department of Public Health announced that due to a computer error, 622 Healthy San Francisco participants received letters addressed to the wrong person from November 2018 to August 2019. The letters notified participants of their annual renewal and did not contain any personal health or financial information.

The mis-addressed letters were issued by Alluma, a third-party company that processes Healthy San Francisco enrollments. Each letter contained the participant’s correct name, Healthy San Francisco number and renewal date, but bore the address of a different Healthy San Francisco participant. The Health Department was notified of the problem on August 8th, after a person who received the wrong letter reported it to the San Francisco Health Plan, which administers the Healthy San Francisco program.

All 622 people who received a mis-addressed letter have been notified. The letters did not contain dates of birth or social security numbers, and the risk of identity theft is low. The problem has been fixed, and normal letter delivery resumed on September 10th. All affected participants should have received a corrected letter with either a reminder to renew enrollment or a notification of disenrollment. To renew Healthy San Francisco, these participants should contact their primary care medical home or Healthy San Francisco Customer Service at (415) 615-4555, Monday through Friday, 8:30 am to 5:30 pm.

**Hep A exposure after flight from SFO to Charlotte, NC**

On September 21st, an American Airlines flight attendant may have exposed passengers to Hepatitis A on a flight from San Francisco International Airport to Charlotte, according to the Centers for Disease Control and Prevention. The San Francisco Department of Public Health notified the 18 San Francisco adults who were on the flight of the exposure and were recommended to get vaccinated if they were not immune.

**Health department prepares San Francisco colleges for potential disease outbreak**

On September 26th, the Department of Public Health’s (DPH) Communicable Disease Prevention & Control (CDCP) and Public Health Emergency Preparedness & Response (PHEPR) programs convened a half-day tabletop exercise with local undergraduate colleges to prepare to respond to a potential campus outbreak of serogroup B meningococcal disease (MenB). San Francisco State University, City College of San Francisco, and the University of San Francisco participated, as did representatives from the California Department of Public Health. In recent years, several undergraduate universities in California and elsewhere in the United States have experienced campus outbreaks of MenB that presented significant challenges to local public health and campus resources. Throughout this exercise, participants progressed through scenarios that involved complex coordination between DPH and the colleges. A collaborative approach gave participants the opportunity to address challenges, answer questions, and prepare for this potential public health emergency.

**DPH in the News (Sep 27 – Oct 10 2019)**
SF Chronicle, Oct 15 2019, Breed unveils $200 million plan to address mental illness crisis
https://www.sfchronicle.com/bayarea/article/Breed-unveils-200-million-plan-to-address-mental-14521536.php#photo-18434771

SF Examiner, Oct 15 2019, San Francisco faced with dueling behavioral health plans as city leaders spar over reform initiatives

SF Chronicle, Oct 14 2019, SF officials reach deal on troubled long-term care facility for mentally ill

KGO, Oct 10 2019, Passengers treated for possible Hepatitis A exposure after flight from SFO to Charlotte

CHR, Oct 9 2019, Millions Unclaimed: Behind California’s Troubled Mental Health Care Funding System
https://chronicleofsocialchange.org/analysis/millions-unclaimed-behind-californias-troubled-mental-health-care-funding-system/38158

KCBS, Oct 8 2019, SFO passengers exposed to hepatitis
https://kcbsradio.radio.com/media/audio-channel/sfo-passengers-exposed-hepatitis

KALW, Oct 8 2019, Radio podcast: update on ‘Vision Zero’
https://www.kalw.org/post/city-visions-keeping-our-eyes-road-towards-vision-zero#stream/0

Hoodline, Oct 4 2019, Castro’s Naan N Curry temporarily closed by health department

Kron, Oct 3 2019, Hope for safe injection sites in San Francisco returns after federal judge’s ruling

KPIX, Oct 3 2019, San Francisco Implements New Mental Health Conservatorship Law
https://sanfrancisco.cbslocal.com/2019/10/03/san-francisco-implements-new-mental-health-conservatorship-law/

SF Examiner, Oct 2 2019, Health Department promises plan for long-term mental health beds before end of month

Hoodline, Oct 1 2019, Maxine Hall Health Center remodel project breaks ground this week

CBS, Oct 1 2019, Program Targets Opioid Overdose Deaths At San Francisco SRO Hotels

SF Chronicle, Sep 30 2019, How to get city’s help with homelessness, drug dealing

BCN, Sep 30 2019, City to launch program to combat opioid overdose aeths at SRO hotels

SF Chronicle, Sep 30 2019, Spike in fentanyl deaths spurs overdose prevention program in SF residential hotels

Jordan Times, Sep 28 2019, Spate of clinical trials has scientists hopeful about a vaccine to prevent HIV
Commissioner Comments:
Commissioner Green asked for more information regarding the status of the ARF beds. Dr. Colfax stated that he requested a root-cause analysis to determine staffing, resources, and cultural issues to improve operations going forward. He added that a working group will assist with ongoing problem-solving for the unit.

Commissioner Chow stated that he is excited about the UrgentCareSF proposal, which addresses workforce issues and includes resources to expand behavioral health services to the populations most in need. He asked for more information regarding a timeframe for this initiative so that the Commission can monitor the progress. Dr. Colfax noted that UrgentCareSF is a continuation of the Mayor’s efforts to improve behavioral health services in San Francisco. He noted that a timeline will be presented as the initiative is developed in conjunction with the Mayor’s Office.

4) GENERAL PUBLIC COMMENT
There was no general public comment.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE
Commissioner Bernal, Chair, stated that the Committee discussed a presentation on tobacco prevention given by Derek Smith, Director of the SFDPH Tobacco Free Project. He noted that the committee discussed reducing accessibility, the ban on flavored tobacco products, and efforts to curb youth vaping.

Commissioner Bernal also stated that the committee discussed a HIV Health Services update which reviewed data on connecting people living with HIV into care. Although San Francisco has been very successful in reducing its HIV transmission rate, there is still work to be done in reaching African American men and transgender women.

6) RESOLUTION: HONORING DR. SUSAN SCHEER
Wayne Enanoria, MPH, PhD, Director, Applied Research, Community Health Epidemiology and Surveillance (ARCHES) and Associate Chief Health Informatics Officer for Population Health Division, introduced the item.

Dr. Colfax noted that Dr. Scheer has published articles on groundbreaking research, mentored many epidemiologists, and greatly contributed to the field of HIV epidemiology. He thanked her for generosity and dedication during her many years of service.

Dr. Scheer thanked the Commission and the SFDPH HIV epidemiology team that has done invaluable work during her tenure.

Commissioner Comments:
Commissioner Bernal, speaking as a person living with HIV for over 30 years, thanked Dr. Scheer for her impactful work. He acknowledged that her work has most recently assisted the San Francisco Getting to Zero efforts.

Commissioner Chung also thanked Dr. Scheer for helping to create a community in which the Transgender community feels seen and safe to access services.

Action Taken: The Health Commission unanimously approved the resolution. (See attachment)

7) WHOLE PERSON CARE SHARED PRIORITY LAUNCH; WHOLE PERSON INTEGRATED CARE
Hali Hammer MD, San Francisco Health Network Director of Ambulatory Care, and Maria X Martinez, MPA, Director, Whole Person Care, presented the item.
Public Comment:
Roma Guy, Taxpayers for Public Safety and former Health Commissioner, welcomed Commissioner Giraudo to the Health Commission. She also thanked the SFDPH for resolving the plan for ARF beds. She expressed gratitude for the SFDPH using data and evidence-based practice to develop the Whole Person Care initiatives. She requested that the SFDPH share its plans with the community and its consumers.

Commissioner Comments:
Commissioner Chung noted that often outreach to formerly homeless individuals stops once housing is provided. She is pleased that the Whole Person Care initiative will integrate services to continue accessibility for this population. Dr. Hammer stated that the initiative has brought together diverse work teams who are learning from one another; she noted that the Direct Access nurses have important skills regarding engagement regardless of housing status.

Commissioner Chow asked for more information regarding the 11,143 individuals, listed on page 28 of the presentation, who were not surveyed. Ms. Martinez stated that the team is working on ways for this group to be assessed without having to sit through a 20-minute survey.

Commissioner Chow noted that on page 15 of the presentation, the graph ends with the individual at the Navigation Center; however, these centers are temporary shelter. Ms. Martinez noted that the end of the graph will be revised to indicate “home” is the goal; she added that Navigation Centers can be helpful in finding appropriate housing.

Commissioner Chow asked when an update should be given to the Commission. Ms. Martinez suggested a 6-month time period before the next update.

Commissioner Green asked for information regarding goals for the ZSFG Emergency Department, housing, quality of life and other relevant metrics. She also noted that the Whole Person Care Center is not expected to open for two years and asked what are the barriers to this plan being implemented effectively. Ms. Martinez stated that the team reviews a dashboard for the highest 237 utilizers on a monthly basis, coordinating care and accessing resources as necessary. She added that goals and metrics for these services are still being developed.

Dr. Colfax thanked Dr. Hammer and Ms. Martinez for their work on these initiatives. She noted that literature shows that with the proper support, this population may be successfully housed. He added that Ms. Martinez has brought in UCSF researchers to add evidence-based practice to the design.

Commissioner Bernal asked if the high percentage of this population with serious medical conditions impact prioritization for housing or other services. He also asked if health outcomes will be measured. Ms. Martinez noted that the population matches the general population in many ways except the level of psychosis is much higher. She noted that goals and metrics are still in development.

Commissioner Chung asked if harm reduction will be integrated into the programs, noting that many in this cohort have not been successful in abstinence based programs. Ms. Martinez stated that harm reduction will be part of the paradigms used with this population and added that as the CCSF system gets to know this group better, strategies will be developed to meet its needs. She also stated that part of the hope is to encourage this cohort to apply for Social Security Disability and other benefits that will assist in paying for housing. Some individuals in this group may need a level of housing support that does not exist and so it must be developed as needs are defined.
Commissioner Chow asked for more information regarding plans to engage this group in care. Dr. Hammer stated that this population is less likely to engage in brick and mortar clinics so the intention is to utilize the Street Medicine model in which individuals are engaged where they live or “hang out.”

8) **HUMAN RESOURCES UPDATE**
Ron Weigelt, Director, presented the item.

**Commissioner Comments:**
Giraudo asked for more information regarding the mentorship programs offered by the Human Resources Department (HR). Mr. Weigelt stated that HR’s programs focus on those employees at lower pay grades.

Commissioner Green asked for Mr. Weigelt’s assessment of HR’s current challenges. She noted that with the expansion of behavioral health services, the SFDPH will need to hire new staff efficiently and quickly. Mr. Weigelt stated that HR will attempt to use exempt positions when possible to shorten the hiring time; the unions and Civil Service Commission must approve these types of positions. He noted that the HR Lean process will take time to make improvements and the CCSF hiring process is slow and bureaucratic. He also stated that the SFDPH is attempting to prioritize recruitment of African Americans; currently many SFPDH African American employees are at lower classifications.

Commissioner Green asked for specific challenges for HR. Mr. Weigelt stated that this can be included in the next HR presentation to the Commission.

Commissioner Bernal noted that the slide on page 11 of the presentation indicates a decrease in hiring as EPIC was implemented. Mr. Weigelt stated that prior to the August EPIC implementation, the SFPDH hiring trainers and much of the San Francisco Health Network operations focused EPIC implementation. He noted that HR continues to work to anticipate the hiring and training needs of sections throughout the SFDPH.

Commissioner Chung asked for more information regarding transgender employees. Mr. Weigelt stated that the SFDPH has just begun to collect data on transgender employees. Currently data shows that the SFDPH is 75% female and 25% male. Dr. Colfax noted his disappointment that the SFDPH does not yet have more robust data on its transgender employees.

9) **EPIC POST-GO-LIVE UPDATE**
Eric Raffin, CIO, presented the item.

Dr. Colfax recognized the leadership of Winona Mindolovich, Barbara Garcia, and Alice Chen, for their leadership and impactful work on successfully bringing EPIC to the SFDPH.

**Commissioner Comments:**
Commissioner Giraudo noted that she uses EPIC at her workplace and asked how long the helpline response time is for SFDPH employees. Mr. Raffin stated that helpline calls are answered within 2 minutes. The SFDPH also trained superusers throughout the system to assist with EPIC implementation. He noted that it is currently taking approximately 2 days for issues noted through the helpline to get resolved.

Commissioner Green congratulated the SFDPH EPIC team for the successful implementation. She noted that as a medical provider outside the SFDPH system, she has been able to share patient data, with proper consent, with the SFDPH providers when needed.

Commissioner Bernal asked if there is orientation for using the patient portal. Albert Yu, San Francisco Health Network Chief Health Information Officer, stated that the SFDPH has contracted with a vendor to provide patient portal support via phone call.
Commissioner Chow asked if the patient portal has capacity for multiple languages. Dr. Yu stated that EPIC currently only offers an English version; he noted that there is an effort across the country to encourage EPIC to offer more inclusive language capacity.

Commissioner Chow noted that as a member of the Laguna Honda Hospital (LHH) Joint Conference Committee, he is aware that LHH needs some enhancements to EPIC to meet its long-term care needs. He also asked about the timeline for AVATAR behavioral health data transfer to EPIC. Mr. Raffin stated that the EPIC Domain Group continues to work to identify SFDPH unmet needs with the system; LHH is included on that list. He noted that Behavioral Health Services is scheduled to move its data from AVATAR to EPIC in 2022-2023.

10) OTHER BUSINESS:

Public Comment:
Nathan Dang, UCSF Pharmacy Student, stated that reimbursement rates authorized by SB493 authorized an expanded function for pharmacists but did not address payment for these new services. He advocated to add additional revenue codes to be used so pharmacists may be reimbursed for their services.

Manuel Serodman, UCSF Pharmacy Student urged the Health Commission to ensure that CCSF employees are more empathetic and less likely to be punitive instead of helping people in need.

Jane, UCSF Pharmacy Student, stated that she has interned at a South Bay county hospital and witnessed many homeless patients being discharged to the street. She noted that bathroom services are often difficult to access and encouraged the SFDPH to ensure access to restrooms and showers for its homeless residents.

Francesca Alcala, UCSF Pharmacy Student, stated that SB159 enables pharmacists to provide post-exposure prophylaxis (PEP), and pre-exposure prophylaxis. She asked how the SFDPH will be implementing access to these medicines through pharmacies.

Vivian Le, UCSF Pharmacy Student, encouraged the SFPDH to promote training and develop resources to effectively implement SB159.

11) JOINT CONFERENCE COMMITTEE REPORTS
This item was not discussed.

12) ADJOURNMENT
The meeting was adjourned at 6:37pm.
HONORING DR. SUSAN SCHEER

WHEREAS, Susan Scheer, PhD, MPH has served the City and County of San Francisco as an exceptional leader at the Department of Public Health (DPH); and

WHEREAS, Dr. Scheer began as a volunteer at the AIDS Office Research Branch in 1989 before embarking on a University of California Berkeley PhD program in Epidemiology that led to her employment at the Department of Public Health; and

WHEREAS, She has most recently served as the Population Health Division Director of HIV Surveillance, and during her tenure also served as Acting Director of the Applied Research, Community Health, Epidemiology & Surveillance Section; and

WHEREAS, Dr. Scheer led effective HIV Incidence Surveillance and Medical Monitoring Projects, and spearheaded the applied use of HIV surveillance data to target HIV prevention strategies and programs; and

WHEREAS, She has been dedicated to disseminating important HIV surveillance data and relevant epidemiological findings to the community so this information can be used to answer system-wide questions and help prioritize initiatives such as the Getting to Zero Project; and

WHEREAS, Dr. Scheer is known for her generosity, collaborative spirit, and for her mentorship of many DPH staff members; and

WHEREAS, Dr. Scheer leaves a legacy of service and leadership to support and improve the lives of those impacted by HIV. She will be dearly missed by many at the DPH and in the greater San Francisco HIV community.

RESOLVED, That the San Francisco Health Commission honors Dr. Susan Scheer for her outstanding service and leadership.

I hereby certify that the San Francisco Health Commission at its meeting of October 15, 2019 adopted the foregoing resolution.

Mark Morewitz, MSW
Health Commission Executive Secretary