MINUTES
HEALTH COMMISSION MEETING
Tuesday, March 17, 2015, 2:00 p.m.
25 Van Ness, Room 610
San Francisco, CA 94102

1) CALL TO ORDER
Present: Commissioner Edward A. Chow M.D., President
Commissioner David B. Singer, Vice President
Commissioner Cecilia Chung
Commissioner Judith Karshmer, Ph.D, PMHCNS-BC
Commissioner David Pating, M.D.
Commissioner David J. Sanchez Jr., Ph.D.
Commissioner Belle Taylor-McGhee

The meeting was called to order at 2:13pm.

Commissioner Chow stated that the purpose of the planning session was to give the Health Commissioners an opportunity to thoroughly discuss the issues contained in the agenda items. He noted that the complex partnership between the SFDPH and UCSF is important to the service configuration offered by the San Francisco Health Network and impacts the SFDPH annual budget. He also stated that the Health Commission needs to understand the issues in the projected SFDPH 5-year budget including the estimated timeline and cost of an electronic medical record system. He added that the Health Commission will discuss options to best monitor the San Francisco Health Network through its committee structure.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF MARCH 3, 2015

Action Taken: The Health Commission unanimously approved the March 3, 2015 meeting minutes.

3) Barbara Garcia, Director of Health, deferred review of the Director’s Report. The full report can be viewed at: http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp

Department of Public Health Patient Information involved in Security Breach
On February 13, 2015, the Department of Public Health was informed by the University of California, San Francisco that a former UCSF physician wrongfully removed copies of patient records from San Francisco General Hospital and Trauma Center. The former UCSF physician worked at SFGH from 2005 to 2013.
UCSF is cooperating with DPH to secure the return of the records and identities of the affected patients as quickly as possible. DPH notified the appropriate regulatory authorities which include the California Department of Public Health, the California Attorney General, the California Medical Board, and the Office of Civil Rights. DPH will also provide written notification to all affected patients.

Bay Area nurses invited to join a great team in a beautiful new hospital
San Francisco General Hospital and Trauma Center
San Francisco’s Department of Public Health and Department of Human Resources are partnering to hire registered nurses in preparation for the opening of the new San Francisco General Hospital and Trauma Center acute care and trauma building in December 2015. More than 100 registered nurses will be hired in many specialty areas, with top priorities in emergency care, medical-surgical, critical care and peri-operative services. The hospital provides inpatient care to more than 100,000 patients annually, so nurses with acute care experience are strongly encouraged to apply. Also desired are bilingual nurses who speak Spanish, Cantonese and other languages to provide compassionate care to a diverse patient population. The Department of Public Health (DPH) will host a job fair for registered nurses with acute care hospital experience on March 28, 2015 at Laguna Honda Hospital and Rehabilitation Center, located at 375 Laguna Honda Blvd. in San Francisco.

San Francisco General Hospital and Trauma Center the first in California to pilot new genetic Tuberculosis (TB) test for real-time decision making
In recognition of World TB Day (March 24), San Francisco General Hospital will be showcasing its innovative work to diagnosis and treat TB faster, improving patient care and the efficiency of hospital decision making. SFGH is the site of the pilot for a new TB diagnostic test that speeds the results from days to hours for patients who are being tested for TB. The pilot, which is the first of its kind in California, started in the beginning of February 2015.

Clusters of ocular syphilis on West Coast prompt alert
Clusters of syphilis that cause blindness have been reported on the West Coast. At least two cases of ocular syphilis are under investigation in Los Angeles County. But there already are 14 cases of the sexually transmitted disease in California and elsewhere — eight in San Francisco and six in Washington state. Most all occurred in men who have sex with men. A majority of them were HIV positive and the cases began to be confirmed in December.

Publication on Pediatric Tuberculosis (TB) Screening
Jennifer Grinsdale, MPH and Julie Higashi, MD, PhD recently published the SFDPH experience using the QuantiFERON®-TB Gold (QFT) test for pediatric TB screening in the Journal of the Pediatric Infectious Disease Society. The San Francisco TB program’s experience represents the largest longitudinal retrospective pediatric cohort study on the use of QFT in a low TB-prevalence setting to date. More than 900 children at varying risk for TB infection were passively followed over 4–7 years and no children who tested negative for TB infection with QFT developed active TB at a later date.

SF Police to Carry Life-saving Antidote for Drug Overdoses
The San Francisco Police Department and San Francisco Department of Public Health have partnered to outfit police officers in selected neighborhoods with the overdose reversal agent, naloxone. Police officers in the Tenderloin, Southern, Northern, Central and Mission statements have been trained through the Drug Overdose Prevention and Education Project to carry and administer naloxone in the case of a suspected opioid overdose. This is part of our citywide efforts to ensure that naloxone is readily available at all episodes of opioid overdose.

Patient Safety Awareness Week
March 8 to March 13, 2015 is Patient Safety Awareness Week. The week is an annual education and awareness campaign for health care safety led by the National Patient Safety Foundation (NPSF). Each year, health care organizations around the globe take part promoting patient safety within their organizations. The theme for 2015 is “United in Safety.” Everyone in the health care process plays a role in the delivery of safe care and by uniting together and sharing that common goal, we can make a difference in patient safety.

Honoring Daniel Wlodarczyk
The Homeless Prenatal Program’s (HPP) Annual gala will honor program’s past and future – as well as the City’s past and future – with the theme: Our House, Our Mission. This year’s event is slated to be particularly meaningful, as it will bring together the rich history of the neighborhood with contemporary cultural mainstays – artists, performers and local cuisine – for a neighborhood party that celebrates the Mission’s distinctive character, while underscoring HPP’s mission to break the cycle of childhood poverty. HPP is pleased to be honoring long-time supporter and community advocate, SFGH’s Dr. Daniel Wlodarczyk, for his immense contributions to HPP and San Francisco’s most vulnerable populations.
New Appointments 5 163
Reinstatements

Reappointments 45 387
Delinquencies: Reappointment Denials:

Resigned/Retired: 15 163
Disciplinary Actions

Administrative Suspension

Restriction/Limitation-Privileges

Deceased

Changes in Privileges
Voluntary Relinquishments 11 88
Additions 8 72
Proctorship Completed 9 171

Current Statistics – as of 2/2/15

Active Staff 529

Courtesy Staff 522

Affiliated Professionals (non-physicians) 257

TOTAL MEMBERS 1,308

Applications in Process 26
Applications Withdrawn Month of March 2015 0
SFGH Reappointments in Process 4/2015 to 6/2015 136
# Health Commission - Director of Health Report

(March 5, 2015 Medical Exec Committee)

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## Current Statistics – as of 3/3/2015

- **Active Medical Staff**: 35
- **As-Needed Medical Staff**: 14
- **External Consultant Medical Staff**: 46
- **Courtesy Medical Staff**: 2
- **Affiliated Professionals**: 9

**TOTAL MEMBERS**: 106

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## 4) GENERAL PUBLIC COMMENT
Michael Petrelis provided public comment and submitted the following to be included in the minutes:

Dear Barbara Garcia and Health Commissioners,
San Francisco has a public health hazard stemming from lack of enough public toilets for the homeless. When the homeless pee and poop on the streets, and they have nowhere to wash their hands, their health is compromised. Having so much urine and fecal matter on the streets and sidewalks creates a public health crisis for everyone, especially so for people with compromised immune systems. Since the SF Fire Department has 40-plus taxpayer funded facilities with toilets and showers, I am asking you to endorse making those facilities available on limited time for the homeless. Please contact Fire Chief Joanne Hayes-White to begin discussions about opening SFFD toilets for a trial period and see if homeless people make use of the facilities.

5) UPDATE: SFDPH AND UCSF AFFILIATION
Roland Pickens, Director of the San Francisco Health Network introduced the item. Sue Currin, SFGH CEO, and Sue Carlisle MD, UCSF Vice Dean of SFGH, gave the presentation.

Commissioner Comments/Follow-Up:
Commissioner Singer asked for clarity on the funding breakdown of the SFDPH/UCSF Affiliation Agreement and the UCSF Clinical Practice Group (CPG). Dr. Carlisle stated that approximately 70% funding is derived from the Affiliation Agreement and 30% is funded through reimbursement raised through services provided by the CPG. Dr. Carlisle also stated that UCSF provides minimal funding for her office administrative and overhead costs.

Commissioner Singer asked if there are areas that still could be optimized to maximize revenue. Ms. Currin and Dr. Carlisle stated that there improvements in documentation and in adding additional attending physicians that could optimize Medicare reimbursement. Commissioner Singer noted that an integrated electronic medical record would be beneficial in this process.

Mr. Wagner stated that a consultant is working with both SFDPH and CPG to maximize opportunities in which CPG could bill without impacting revenue for SFGH.

Commissioner Chow stated that SFGH bills for facility costs and CPG bills for professional medical services. He asked if either SFGH or CPG bills for professional services provided in the outpatient clinics. Dr. Ted Miclau, CPG, stated that neither SFGH nor CPG bills for professional medical services provided in the SFDPH outpatient clinics. It is a long-term goal for both SFDPH and CPG to implement outpatient billing. Ms. Currin stated that 17-20% of SFGH patients have Medicare coverage. SFGH has been looking into whether adding attending physicians and improving documentation would be profitable. At this time, the analysis is being conducted for each outpatient clinic separately.

Commissioner Karshmer suggested that since an increase in billing opportunities could lead to expanded revenue, a pilot of this process may be beneficial.

Commissioner Singer asked for an estimate of how much revenue could be increased through this process. Mr. Pickens stated that the amount is approximately several million dollars. Dr. Alice Chen, Chief Medical Officer of the San Francisco Health Network, stated that in addition to possible increased revenue, by adding additional attending physicians and enhancing documentation, quality of care will be improved.

Commissioner Pating asked whether CPG is profitable. Dr. Carlisle stated that the Affiliation Agreement and third-party reimbursements cover the costs of CPG except for recruitment packages of new medical staff hires which are paid for through the UCSF Chancellor’s Office when necessary.
Commissioner Taylor-McGhee asked how the SFGH can optimize Medicare reimbursements. Dr. Carlisle stated that SFGH and UCSF are working with consultants to optimize staff ratios and improving documentation.

Commissioner Pating requested that goals and outcomes be included in future Affiliation Agreement negotiations. Mr. Pickens stated that when the Affiliation Agreement is renegotiated, it will likely include data dashboards and some shared risk.

Commissioner Sanchez thanked Ms. Currin, Dr. Carlisle, and Dr. Miclau for the presentation. He noted that the SFGH Foundation has been key funder of necessary services and equipment at SFGH.

Commissioner Pating asked if the new UCSF Mission Bay hospital may lure any medical staff from SFGH. Dr. Carlisle and Miclau stated that they do not anticipate that many medical staff or researchers will choose to leave SFGH. They added that the SFGH medical staff are dedicated to the mission of SFGH and want the hospital and its patients to succeed.

6) SFDPH 5-YEAR BUDGET
Greg Wagner, SFDPH CEO, gave the presentation.

Commissioner Comments/Follow-Up:
Commissioner Singer asked for an update on the enrollment of the San Francisco Health Network (SFHN). Mr. Wagner stated that the general trend is that growth in enrollment is diminishing; a key focus now is retention of current enrollees. Mr. Pickens stated that the overall net increase of total enrollees in the Network is 4%.

Commissioner Chow asked if the number of MediCal enrollees in the network continues to increase. Mr. Wagner stated that the number of people with MediCal coverage who are assigned or enrolled in the Network continues to grow.

Commissioner Chow requested data showing the number of San Francisco Health Network enrollees with MediCal in addition to other types of coverage.

Commissioner Singer asked for more information on MediCal pricing and the risk in managed care patients. Mr. Wagner stated that MediCal has historically reimbursed at a rate less than 50% of the cost of services provided; he added that there is a commitment from the State to help supplement payments. He also stated that prior to the Affordable Care Act, many of the people currently enrolled in SFHN were uninsured or in Healthy San Francisco and therefore, the SFDPH received no reimbursement.

Regarding the cost projections for the IT electronic medical record (EMR) presentation, Commissioner Singer stated that the presentation does not show the long-term benefits of making an aggressive investment now in an EMR. He suggested that the presentation be revised to better illustrate the situation. Commissioner Chung stated that it is important to frame the discussion of the investment in an EMR to include the anticipated long-term revenue.

Commissioner Singer suggested that San Francisco City employees should be given the option to choose the San Francisco Health Network as its health provider. Mr. Pickens stated that he has been in discussions with the labor unions regarding this issue. He added that the SFHN continues to look into this as an option but at the present time limited capacity is an obstacle to moving forward.

Commissioner Pating stated that SFHN must currently manage a dual-tiered system which includes fee-for-service and capitation. He noted that the dual system is complex to manage in the long-term.

Commissioner Chow requested financial performance measures in a regular SFHN scorecard.
Commissioner Singer asked whether the SFHN and UCSF staff present have a preference for the system to choose for the SFHN EMR. Dr. Jim Marks, Chief of Staff at SFGH Medical Staff, stated that Epic, which UCSF uses, would be more convenient for physicians, residents, and interns working at both SFGH and UCSF campuses. Dr. Chen stated that the EMR is for the full SFHN which includes Laguna Honda Hospital and the health centers so the choice must be made for the whole system. She added that if cost was no issue, the Epic system has advantages for clinical management and documentation. Dr. Micalau stated that UCSF has already customized the Epic system in ways that could cut costs and benefit the SFHN. Mr. Kim noted that a committee has been formed to choose the SFHN EMR vendor.

7) REVIEW OF HEALTH COMMISSION COMMITTEE STRUCTURE AND BEST PRACTICES

Edward Chow MD, Health Commission President, stated that he asked Roland Pickens, Director of the San Francisco Health Network (SFHN), to offer suggestions on how the Health Commission can best monitor SFHN through its committees.

Mr. Pickens stated that he worked with Julie Van Nostern, Deputy City Attorney, to develop three options:

1. Create a new SFHN Committee
2. Restructure the Community and Public Health Committee to alternate between PHD and one on SFHN.
3. Reconfigure the Laguna Honda Hospital and San Francisco General Hospital’s Joint Conference Committees to integrate SFHN.

Commissioner Comments/Follow-Up:
Commissioner Taylor-McGhee asked what would be gained from the change in committee structure. Mr. Pickens stated the change in structure would enable the Health Commission to focus on SFHN. He noted that at present, SFHN is not reported to the Health Commission outside of specific agenda items that occur quarterly.

Commissioner Singer asked what option Mr. Pickens prefers. Mr. Pickens stated that the reconfiguration of the Community and Public Health Committee would enable the Health Commission to focus on SFHN without disrupting the hospital-specific issues addressed at the Joint Conference Committees.

Commissioner Karshmer asked if the SFHN has need for closed session items. Ms. Van Nostern stated that the SFHN does not have authority to request closed session items outside of the hospital JCCs.

Commissioner Pating stated that he prefers the Community and Public Health Committee option and added that some SFHN regulatory items may be best discussed within the Finance and Planning Committee.

Commissioner Karshmer stated that she is concerned that Laguna Honda Hospital and San Francisco General Hospital not be isolated outside SFHN and suggested an annual Health Commission meeting in which both hospitals’ staff meet. Commissioner Chow stated that each hospital has unique regulatory requirements and issues that require separate Joint Conference Committees. He noted that it is important that the SFHN Director be present at each of these meetings and also part of the agenda-setting for each meeting.

Commissioner Chow suggested that SFHN report to the Community and Public Health Committee quarterly as a pilot. The Health Commission will check back on this issue in six months.

8) HEALTH COMMISSION OFFICER ELECTIONS

Edward Chow MD, Health Commission President

Action Taken: The Health Commission unanimously voted to postpone the officer elections until the April 21, 2015 full Health Commission meeting.
9) OTHER BUSINESS
This item was not discussed.

10) JOINT CONFERENCE COMMITTEE REPORTS
Commissioner Karsher, Chair of the LHH JCC, stated that at the March 10, 2015 meeting, the Committee heard the following reports: Gift Fund, Therapeutic Outings Program, Health at Home, and the Administrator’s Report. The Committee approved revised policies in open session and the Credentials report in closed session.

11) COMMITTEE AGENDA SETTING
Mr. Morewitz reminded the Commissioners that the April 7, 2015 full Health Commission meeting will take place at the Mission Neighborhood Center, located at 362 Capp Street.

12) ADJOURNMENT
The meeting was adjourned at 6:17pm.