

**Edward A. Chow, M.D.**  
President

**David B. Singer**  
Vice President

**Cecilia Chung**  
Commissioner

**Judith Karshmer, Ph.D., PMHCNS-BC.**  
Commissioner

**David Pating, M.D**  
Commissioner

**David J. Sanchez, Jr., Ph.D.**  
Commissioner

**Belle Taylor-McGhee**  
Commissioner

**HEALTH COMMISSION  
CITY AND COUNTY OF SAN  
FRANCISCO**

**Edwin M. Lee, Mayor**  
**Department of Public Health**



**Barbara A. Garcia, M.P.A.**  
Director of Health

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**MINUTES**

**HEALTH COMMISSION MEETING**

**Tuesday, February 3, 2015, 4:00 p.m.**

**101 Grove Street, Room 300 or Room 302  
San Francisco, CA 94102**

**1) CALL TO ORDER**

Present: Commissioner Edward A. Chow M.D., President  
Commissioner David B. Singer, Vice President  
Commissioner David Pating, M.D.  
Commissioner David J. Sanchez Jr., Ph.D.

Excused: Commissioner Cecilia Chung  
Commissioner Judith Karshmer, Ph.D, PMHCNS-BC  
Commissioner Belle Taylor-McGhee

The meeting was called to order at 4:09pm.

**2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF JANUARY 20, 2015**

Action Taken: The Health Commission unanimously approved the minutes of the meeting of January 20, 2015.

**3)** Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:  
<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

**Measles**

The California Department of Public Health reported 79 cases of measles as of Wednesday, January 28, 10 of which were reported in the Bay Area. Most of the cases were part of a large, ongoing outbreak linked to an initial exposure in December at Disneyland or Disney California Adventure Park in Anaheim, California. In addition, other cases have visited Disney parks while infectious in January. The measles patients reside in 11 counties, not including San Francisco County.

The best way to prevent measles is to get vaccinated. The measles vaccine, called MMR (measles, mumps, and rubella) has been available in the US for over 40 years and is highly effective. Many people have already received two doses of MMR vaccine and are considered immune to measles, but others may need one or two doses of vaccine. People are encouraged to check health records or contact their doctor if they are uncertain if

they are immune to measles. DPH posted information on its websites and social media with additional options regarding the vaccine.

### **Free Memory Screening at Laguna Honda Hospital and Rehabilitation Center**

Laguna Honda Hospital and Rehabilitation Center partnered with the Alzheimer's Foundation of America to conduct free confidential memory screenings for San Francisco Health Network (SFHN) patients and San Francisco Residents. During the morning event on Saturday January 24, qualified healthcare professionals screened individuals and provided support and resources based on the screening outcomes and individual concerns. Individuals who attended learned about the event through internal Laguna Honda Hospital communication, community outreach and through the DPH SFHN. Laguna Honda is planning to hold events related to memory care in the future as well. A big thank you to everyone who volunteered for the event and helped with outreach.

### **National Black HIV/AIDS Awareness**

National Black HIV/AIDS Awareness Day is Friday, February 6, 2015. The SFDPH - Community Health Equity & Promotion Branch in collaboration with San Francisco AIDS Foundation Black Brother Esteem Program and various community-based organizations will kick off National Black HIV/AIDS Awareness Day at 6:00 p.m. at Glide Memorial, 330 Ellis Street.

HIV/AIDS still has a looming presence in the African-American community, both in San Francisco as well as across the nation. The purpose of the event is to raise awareness of the continued impact of the disease in African-American communities and to underscore the importance of the work that still needs to be done in fighting HIV/AIDS here at home.

A community discussion around the state of HIV/AIDS in the African American Community will be held. This will include a panel of experts around women, transgender, youth, policy, mental health and spirituality. There will also be free HIV and STI testing, entertainment and refreshment.

### **SF Breastfeeding Promotion Coalition**

San Francisco WIC Program established the San Francisco Breastfeeding Promotion Coalition and has been active member of the Board of Directors since 1998. This year, the San Francisco Breastfeeding Promotion Coalition is proud to present a multidisciplinary conference "*Creating Healthy Families, Creating Healthy Communities: Breastfeeding in the 21<sup>st</sup> Century*" to all health professionals, who serve mothers, children and their families.

This conference will highlight the cultural, socioeconomic factors and health disparities in breastfeeding. It will look at infants and families through holistic lenses to recognize how breastfeeding enhance growth and development so that every infant has a better chance to reach his/her fullest potential. It will also address attachment, child development, supportive communities and breastfeeding.

This two-day conference will start on Thursday, April 2 and end on Friday, April 3, 2015. The venue is at Holiday Inn Golden Gateway on 1500 Van Ness Avenue, San Francisco, CA. All interested are invited to attend this conference.

### **NEMS and SFHN Partnership Update**

San Francisco Health Network (SFHN) and North East Medical Services (NEMS) partnership (collectively referred to as "NMSS" or "NMS") for Medi-Cal Managed Care and Healthy Kids beneficiaries has gone live as of January 1, 2015. Members enrolled in NMSS can now seek primary care from NEMS, hospital and ancillary services from SFHN, and specialty care from UCSF Clinical Practice Group. Since opening doors to members, this new NMSS network has enrolled 397 members. Many thanks to our colleagues in Clinic, IT, Finance,

Eligibility and Admitting, and the Office of Managed Care who have been working collaboratively and diligently to develop business processes and IT solutions to support such business processes. Great teamwork!

### **SFGH Foundation Announces Heroes & Hearts Award Recipients**

San Francisco General Hospital Foundation announced the recipients of the 2015 Heroes & Heart Award – an award that recognizes those who have demonstrated exceptional service and leadership within the community. To celebrate the 10th anniversary of the luncheon, and in anticipation of The General’s new facility opening in December 2015, this year’s honorees were selected because of their impact on the community through their work at The General.

The 2015 heroes are Dr. Diane Havlir, a world-renowned researcher in HIV treatment and a local and global leader in the HIV response; Dr. Edgar Pierluissi, who strives to meet the needs of the growing older population in San Francisco and beyond through the Acute Care for the Elderly Unit model; and Maya Vasquez, RN, who’s dedication to lactation education has led to The General’s certification as the only Baby Friendly Hospital in San Francisco. These individuals will be honored at the Foundation’s Heroes & Hearts Luncheon on Thursday, February 12, 2015 at AT&T Park. Tickets for the luncheon are available for purchase.

The Hearts After Dark benefit for the San Francisco General Hospital Foundation will also take place Thursday, February 12 at AT&T Park. Building off of the success of the Heroes & Hearts luncheon, Hearts After Dark was launched in 2010. Hearts After Dark brings together over 1,000 young professionals in support of the Foundation’s mission. Guests enjoy live music, dancing, hors d’ouvres and cocktails under a tent on the field at AT&T Park. Tickets are now available for purchase.

### **Generations Event**

The SFDPH – Community Health Equity & Promotion and Bridge HIV Divisions celebrate the rich history and experiences of LGBT of the African diaspora at the 4<sup>th</sup> annual event – *GENERATIONS 2015*. February is Black History Month, which is a time when our country honors and reflects on the many contributions African Americans have made over the years. Deeply embedded within this collective contribution are the extraordinary talents and offerings of the Black LGBT community.

The event, taking place on Friday, February 20 from 6:00 p.m. - 9:00 p.m. at the African American Art & Culture Complex, 762 Fulton Street, San Francisco, is a collaboration between the San Francisco AIDS Foundation, Black Brothers Esteem (BBE) and several other valuable community partners. The evening will include an award ceremony, art gallery, HIV/STD testing, entertainment to nourish your soul, and delicious refreshments to nourish your body. In many ways, *GENERATIONS 2015* is one our most important cultural events of the year, and we hope that you will participate with us as we take in the sights and sounds.

### **ICD 10**

Around this time last year a bill was signed into law which delayed the implementation of ICD-10 until October 1, 2015. In the past year, the San Francisco Health Network (SFHN) has continued education and training of its coding staff and participated in limited activities to test its computer systems. The SFHN is now resuming implementation efforts on a full scale basis and will be reporting on this topic in general and on its efforts in every other edition of Fast Facts.

### Public Comment:

Michael Petrelis, HIV Activist, blogger, and San Francisco resident, stated that it is important to note when there is good news regarding HIV. His understanding is that HIV transmission rates have decreased in all categories. He noted that this reduction was not noted in the Director’s Report and hopes that all the local Black HIV/AIDS events are a success.

Commissioner Comments/Follow-Up:

Commissioner Chow commended Laguna Honda Hospital for conducting memory screenings and encouraged the DPH to conduct these types of screenings in other sections of the Department.

**4) GENERAL PUBLIC COMMENT**

Michael Petrelis, HIV Activist, blogger, and San Francisco resident, thanked the Health Commission for making video and live-streaming of Health Commission meetings available to the public. He also stated that there are two outdated policies he would the Health Commission and DPH to take action on. The ban on gay bathhouses is outdated and signifies a lack of trust in gay men. He noted that bathhouses could also be used on off-hours as a place for people who are homeless to shower. The other policy he noted was outdated is the Food and Drug Administration's ban on gay men from donating blood.

**5) FINANCE AND PLANNING COMMITTEE**

Commissioner Chow, who served as chair, stated that the Committee reviewed the new contract request with MDM and recommends that the full Health Commission approve it. He noted that the vendor is one of the largest providers of hospital entertainment and media in the United States. The Committee also reviewed the DPH Quarterly Report and the Committee requested that the DPH provide a dashboard containing relevant information on ACA-related data. He also stated that the Committee deferred discussion of the DPH budget proposal to the full Health Commission.

**6) CONSENT CALENDAR**

Action Taken: The following was unanimously approved by the Health Commission:

- REQUEST FOR APPROVAL OF A NEW AGREEMENT IN THE AMOUNT OF \$3,813,286 WITH MDM COMMERCIAL ENTERPRISES, INC. TO PROVIDE AN END-TO-END TURNKEY PATIENT EXPERIENCE SYSTEM FOR THE SAN FRANCISCO GENERAL HOSPITAL REBUILD PROJECT FOR THE TERM OF FEBRUARY 1, 2015 THROUGH JANUARY 31, 2020 (60 MONTHS).

**7) DPH BUDGET FY 2015-16 & FY 2016-17**

Greg Wagner, Chief Financial Officer, gave the presentation.

Commissioner Comments/Follow-Up

Commissioner Pating asked for more information on cost-of-living increases for DPH staff. Mr. Wagner stated that within the City system, the salaries, fringe benefits-including cost-of-living increases are negotiated through agreements with labor unions. The Mayor's Office pre-populates these fields in the DPH budget. He added that these costs are approximately 2-3% per year depending on the labor union.

Commissioner Singer congratulated Mr. Wagner and Director Garcia on careful and effective fiscal management which includes providing the DPH with plans for saving for worse economic situations. He added that central to the future success of the DPH fiscal situation is the development and implementation of an effective electronic medical record system (EMR).

Commissioner Singer asked when a vendor will be selected for the EMR. Bill Kim, DPH IT Director, stated that in order for the EMR to be implemented in 2018, a vendor should be chosen by mid-2015. He added that he is confident the DPH will be able to select a vendor within this time frame.

Commissioner Singer asked the amount of funds needed in fiscal year (FY) 2016-17 to properly launch the system in 2018. Mr. Kim stated that in FY15-16, the DPH will spend approximately \$18M to build the infrastructure; every year for the next five years, he estimates that it will cost approximately \$25M a year to build and maintain the system. Mr. Kim also noted that the first three years will be devoted to building and customizing the system.

Commissioner Singer asked if the DPH has the funds to purchase and build the EMR, what other factors may cause a delay in the implementation of the system. Mr. Kim stated that the negotiation of a contract with the vendor will be complex and potentially lengthy. Commissioner Singer encouraged the DPH to learn from other counties/cities that have recently gone through the same process.

Commissioner Pating asked for more information on the estimated number of IT staff needed to build and maintain the EMR. Mr. Kim stated that he estimates it will take 100 additional IT staff to build and maintain and effective EMR. He added that a significant number of IT staff are leaving and due to the competitive nature of the San Francisco economy, it is not easy or quick to hire new IT staff.

Commissioner Sanchez commended Mr. Kim on the presentation slides regarding the EMR. He encouraged the DPH to check-in with UCSF and other peers who have also had to build an EMR, to learn best practices and other lessons.

Commissioner Chow asked what patient data system will be in place until the EMR is implemented in 2018. Mr. Kim stated that the current array of systems will remain in place until the EMR is implemented. He added that DPH IT will continue to modify the current systems to meet the needs of the new hospital until the EMR is implemented.

Commissioner Chow asked how the State Indigent Realignment budget decisions may impact the DPH budget. Mr. Wagner stated that currently the DPH has \$16.7M in expenditures forecast in the budget but added that this number is based on pre-Affordable Care Act estimates. It is possible that the expenditures on this item may increase an additional \$30M after the final amounts are determined by the state later this year.

Commissioner Chow asked for an update on how the 1115 Waiver may impact the DPH budget. Mr. Wagner stated that there is approximately \$200M in revenue through the Disproportionate Share Hospital Program (DSH). Some types of hospitals which did not previously receive DSH funds are requesting they be included and there is possibility that the pool of recipients may change. The City has been advocating to stabilize the DSH formula. Colleen Chawla, Deputy Director of Health and Director of Policy and Planning, stated that it is unlikely that the DSH formula issues will be finalized before late fall 2015.

Director Garcia thanked Mr. Wagner and Mr. Kim for their work on the budget and IT design.

#### **8) DPH ANNUAL REPORT 2013-2014**

Sneha Patil, Health Planner, presented the Report.

#### Commissioner Comments/Follow-Up:

Commissioner Singer congratulated Ms. Patil and the DPH for a wonderful report.

Commissioner Pating thanked DPH staff for informative Annual Reports and noted that he read the past ten reports as part of his orientation.

Commissioner Sanchez commended Director Garcia and Ms. Patil on the Report.

#### **9) DPH HUMAN RESOURCES UPDATE**

Ron Weigelt, Director, gave the update.

#### Commissioner Comments/Follow-Up:

Commissioner Singer stated that he appreciates the progress the DPH Human Resource Department has had in improving the timeliness and efficiency of the DPH and City-wide hiring process. He asked for information on the plan to hire and train staff so that the new SFGH building will open on time. Mr. Weigelt stated that SFGH

Executive Staff are working with Human Resource staff to develop a specific hiring plan for each classification to ensure all is done to recruit, hire and train appropriate staff. He also stated that the DPH will utilize exempt classifications when possible because hiring process is quicker. The DPH will use registry staff when necessary.

Commissioner Singer requested a detailed plan on hiring contingency hires in preparation for opening the new SFGH hospital. Commissioner Chow requested that the plan for contingency hires be put into the context of an entire plan to open the new SFGH hospital. This should encompass hiring and training staff; IT; and other operational issues.

Commissioner Sanchez stated that is also important to keep in mind the need for diverse medical staff supervisors who can provide training and oversight to newly hired staff.

Director Garcia thanked the Commissioners for their insight. She stated that she believes the DPH can hire staff and use registries to augment as necessary in order to open the hospital. She added that the opening of the new building may be done in phases due to operational and staff issues.

**10) OTHER BUSINESS**

This topic was not discussed.

**11) JOINT CONFERENCE COMMITTEE REPORTS**

Commissioner Chow, SFGH JCC Chair, stated that at the January 27, 2015 meeting, the Committee reviewed and discussed the Quality Management and Regulatory Affairs Report and the Quality Measures Report. The Committee also gave feedback on a draft resolution regarding the expansion of the SFGH parking garage. He added that the Committee approved the Neurology Rules and Regulations, OB-GYN Rules and Regulations, and Family and Community Medicine privilege form. In closed session, the Committee approved the Credentials Report and the PIPS Report.

**12) COMMITTEE AGENDA SETTING**

Commissioner Chow noted that the Health Commission will hold a planning session on March 17, 2015 from 2pm-6pm. He also announced that on April 7, 2015, the Health Commission will hold a meeting in the Mission on public health issues in that neighborhood.

**13) ADJOURNMENT**

The meeting was adjourned at 6:18pm.