1) **CALL TO ORDER**

   Present: Commissioner Edward A. Chow M.D., President  
   Commissioner David B. Singer, Vice President  
   Commissioner Judith Karshmer, Ph.D., PMHCNS-BC  
   Commissioner David Pating, M.D.  
   Commissioner David J. Sanchez Jr., Ph.D.  
   Commissioner Belle Taylor-McGhee

   Excused: Commissioner Cecilia Chung  
   Commissioner Belle Taylor-McGhee

   The meeting was called to order at 4:11 pm.

2) **APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF DECEMBER 2, 2014.**

   **Action Taken:** The Health Commission unanimously approved the minutes of the 12/2/14 meeting.

3) Barbara Garcia, Director of Health, gave the report. The full report can be viewed at: http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp

   **Special Board of Supervisors Commendation**

   On December 9, Supervisor Wiener introduced a special commendation for Michael Baxter at the meeting of the Board of Supervisors. Currently DPH’s Director of Youth Programs for DPH’s Primary Care division and the Director of Family Planning Services for its Maternal, Child and Adolescent Health division, Michael has worn many hats over the years. He is a true force of nature in adolescent health who has worked tirelessly to improve services for young people in our city, especially for LGBTQ youth, HIV+ youth, and incarcerated youth, among others. He is widely respected and a mentor to many. Congratulations Michael.

   **Fight Stigma and Ebola: DPH Lends its Voice to African Immigrant Event**

   Health Officer Dr. Tomas Aragon joined representatives of the African Advocacy Network (AAN) and other immigrant rights organizations to speak out against the stigma associated with the Ebola virus and raise awareness and support for fighting the epidemic in West Africa.
At a City Hall press conference on December 3, several speakers from African immigrant communities in the Bay Area urged the public to counteract stigma being experienced by Africans locally, while at the same time to support efforts to stop the spread of the Ebola virus in the West African countries of Liberia, Guinea, Sierra Leone and Mali.

Aragon recalled the damage that stigma has done in the past, from the Plague to HIV to SARS. When communities and individuals are discriminated against, it is not only unfair, but it also endangers public health by preventing the dissemination of accurate information and effective response.

Dr. Thomas Muyunga, a Ugandan immigrant who is a physician, told of being fired from his job as a home health aide because his clients were afraid that he had Ebola. When Muyunga, an infectious disease specialist, attempted to explain why that was not correct, they threatened to call the police. The AAN’s Adoubou Traore urged people to donate to organizations that are helping with the effort in West Africa, such as UCSF, and to support shipments of critical supplies such as gloves, masks and chlorine.

**Project Homeless Connect 57**

On December 17, Project Homeless Connect (PHC) 57 will take place at Bill Graham Civic Auditorium from 10:30 a.m. to 3 p.m. This will be the last PHC event of 2014. Whether you have volunteered at a PHC event since our 2004 founding, or if this will be your first time at a PHC event, we hope you'll join us!

**Health at Home CDPH Recertification Survey Visit**

Health at Home (HAH) had a successful 6 days of a California Department of Public Health (CDPH) Recertification Survey from 12/2/14 to 12/9/14, with two state surveyors. Eight (8) joint home visits were conducted by the surveyors with HAH clinicians. The survey evaluates compliance with Home Health Title 22 regulations, including plan of care/ orders, care coordination, hand washing and infection control, and personnel record reviews.

A total of six (6) current patient’s records without home visits and two (2) discharged records were reviewed based on the current patient census. Pending CDPH supervisor review, we anticipate receiving the statement of deficiencies and HAH leadership will be completing a plan of correction and submitting to CDPH within 10 business days. The recertification survey occurs every three year.

**Tobacco Permit Density Reduction Ordinance Goes to Full Board**

This week, the Neighborhood Services and Safety Committee of the Board of Supervisors heard and passed the ordinance to reduce the overconcentration of tobacco permits in areas with more youth, people of color and low income people. High tobacco permit density is linked to higher smoking rates and related disease and death. Over 35 speakers, most of them youth, provided testimony.

This multiyear health equity effort is a result of a Youth Leadership project funded by and coordinated with CHEP Tobacco Free Project staff technical assistance. It would place a cap on new permits in high density areas, provides for no new permits to bars and restaurants, within 500 feet of a school or another permit, and provides for a one time permit for small independent stores. Finally, this effort was a collaboration with the Arab America Grocers Association who support the measure and provided supportive testimony at the hearing. This ordinance was passed unanimously by the full board at the first vote. The second vote will take place on December 16.

**Designing a Learning Health Organization for Collective Impact**

Congratulations to Director of Health Barbara García, Tomás Aragón, and the Population Health Division (PHD) Leadership Team for publishing an article on the PHD reorganization. The reorganization has attracted
recognition and they were invited to submit an article to the *Journal of Public Health Management and Practice*.

Here is a summary: “Health departments in the United States face numerous current and emerging public health challenges and opportunities. We have an epidemic of childhood type 2 diabetes, an aging population with chronic conditions, and continuing health inequities, to name just a few. Public health accreditation and the Affordable Care Act present an opportunity to reinvent how we organize and practice public health. Society is increasingly complex and health agencies must become more agile, adaptive, and responsive to rapid change. At the SFDPH, we used public health accreditation as the catalyst to reorganize the public health division from categorical, disease-focused silos into a community-centered Population Health Division.

**High- and Low-Performing Hospitals on Maternity Measures in California**

The California Hospital Assessment and Reporting Taskforce (CHART) analyzed four measures of maternity care — low-risk C-section rates, episiotomy rates, rates of exclusive breastfeeding before discharge, and VBAC (vaginal birth after C-section) rates — and found wide variation in how hospitals performed.

A new infographic, available in English and Spanish, illustrates how two first-time expectant mothers, each with a low-risk pregnancy, can have very different delivery experiences depending on the hospital.

In addition, a new interactive map shows which are the high- and low-performing hospitals, how they performed on each measure, and how many babies they delivered in 2012. A large majority (88%) of the 33 hospitals in the high-performing category are in Northern California, and all 12 of the low-performing hospitals are in Southern California.

**Ana’s Market - HealthyRetailSF Store Grand Reopening on December 6**

HealthyRetailSF is a city program housed in the Office of Economic and Workforce Development in partnership with DPH/Community Health, Equity and Promotion (CHEP) and community coalitions such as the Supply & Equipment Foodservice Alliance (SEFA) in the Bay View/Hunter’s Point and the Tenderloin Healthy Corner Store Coalition. This program assists corner stores in areas with little access to healthy and fresh foods in three areas: improving their physical environment with produce bins, produce refrigeration equipment and shelving, improving their business operations and learning to maintain and source fresh produce and assistance with community engagement activities.

December 6 marks the grand reopening of Ana’s Market at 105 Broad Street, the first store to receive a HealthyRetailSF makeover. Ana’s Market was selected as the first store of five facilities under the HealthyRetailSF program because it presented a unique opportunity to strengthen a local business while meeting community needs.

**SFGH Sepsis Mortality Reduction Program**

The SFGH Sepsis Mortality Reduction Program was recognized by the California Association of Public Hospitals and Health Systems/Safety Net Institute with its 2014 Quality Leaders Award. This prestigious award recognizes and showcases the innovative and creative system improvements achieved by California’s public health care system. SFGH Leadership accepted this award on behalf of the Sepsis Taskforce at last week’s CAPH/SNI Annual Conference.

The Sepsis Taskforce, a multidisciplinary group, representing all areas of SFGH hospital and comprised primarily of front line clinicians, formed in 2011 to implement a series of interventions designed to change the institutional culture about sepsis identification and management. These included developments of educational materials and educational programs, screening protocols and tools, and order sets and guidelines; integration with the hospital’s Medical Emergency Response Team (MERT); and providing real time feedback to members of the care team.
Hellman Foundation Gives $400k Each to Two DPH Collaborative Change Initiatives

The Hellman Foundation announced the award of the first Hellman Collaborative Change Initiative grants to the EatSF Fruit and Vegetable Voucher Program and the Children’s Oral Health Collaborative. Each program will receive $400,000—coupled with strategic support from the Hellman Foundation—to strengthen their partnerships and support their efforts to improve lives in San Francisco.

The EatSF Fruit and Vegetable Voucher Program is creating a San Francisco where underserved communities can enjoy fresh fruits and vegetables from their local market. Diets low in fresh fruits and vegetables are associated with obesity, diabetes, cardiovascular diseases, and some cancers. But many low-income families simply do not have access to these vitally important foods. By creating a citywide network where vouchers are redeemable at local vendors for fresh fruits and vegetables, EatSF is improving nutrition for San Franciscans most in need.

The Children’s Oral Health Collaborative is committed to eradicating health disparities in childhood tooth decay, with the aim of making San Francisco cavity-free. The program is co-led by UCSF’s Lisa Chung, DDS, MPH, and San Francisco Department of Public Health’s Margaret Fisher, RDHAP.

New Patient Portal Goes Live

On December 4, the MYSFHEALTH patient portal for San Francisco Health Network patients was successfully launched. MYSFHEALTH is a new website that allows patients to view parts of their inpatient and outpatient personal health record at one site.

- Hospitalized patients can view their discharge documents, including discharge instructions, discharge medication lists, and a limited set of vital signs and lab results.
- Outpatients receiving care in ambulatory clinics using CareLinkSF (eClinicalWorks) can view their outpatient visit summaries; vital signs; lists of medication, allergies, immunizations, and chronic conditions; and most lab and diagnostic imaging results. In the near future, outpatients will be able to request routine follow-up appointments with their primary care clinic.

Appointment of San Francisco Health Network Chief Medical Officer

Dr. Alice Chen has been selected as the San Francisco Health Network’s Chief Medical Officer. As the senior physician in the San Francisco Health Network (SFHN), Dr. Chen is responsible for providing effective clinical leadership, vision, direction and expertise in the oversight and operations of the SFHN with a focus on clinical integration; access, quality and cost of care; patient satisfaction and retention; and strategic initiatives and programs for enhancing clinical effectiveness.

Maggie Rykowski Receives Legion of Merit Award from the U.S. Navy

On December 4, Maggie Rykowski, Administrator for SFHN Rehabilitation Services and Health at Home received The Legion of Merit military award for exceptionally meritorious conduct in the performance of outstanding services and achievements during her years in the United States Navy. In honor of Veterans Day last month, Maggie sent a message to veterans at the Laguna Honda campus, expressing her gratitude and honor to those who served in the United States Military Forces. Please join me in congratulating Maggie. We are proud of the contribution and service Maggie provided to the military.
### New Appointments

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### Reinstatements

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### Reappointments

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### Delinquencies:

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### Reappointment Denials:

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### Resigned/Retired:

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### Disciplinary Actions

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### Restriction/Limitation-Privileges

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### Deceased

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### Changes in Privileges

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### Voluntary Relinquishments

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### Proctorship Completed

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### Proctorship Extension

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### Current Statistics – as of 11/26/2014

- **Active Medical Staff**: 35
- **As-Needed Medical Staff**: 13
- **External Consultant Medical Staff**: 43
- **Courtesy Medical Staff**: 1
- **Affiliated Professionals**: 9
- **TOTAL MEMBERS**: 101

### Applications in Process

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### Applications Withdrawn Month of December 2014

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### Credentialing Summary

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<td>Reinstatements</td>
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<td>Delinquencies:</td>
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<td>Reappointment Denials:</td>
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<td><strong>Resigned/Retired:</strong></td>
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<td>Disciplinary Actions</td>
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<td><strong>Changes in Privileges</strong></td>
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<tr>
<td>Voluntary Relinquishments</td>
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<td>58</td>
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<tr>
<td>Additions</td>
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<tr>
<td>Proctorship Completed</td>
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<td>118</td>
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#### Current Statistics – as of 11/3/14

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<tr>
<td><strong>Active Staff</strong></td>
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<td><strong>Courtesy Staff</strong></td>
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<tr>
<td>Affiliated Professionals (non-physicians)</td>
<td>259</td>
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<td><strong>TOTAL MEMBERS</strong></td>
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<tr>
<td><strong>Applications in Process</strong></td>
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<tr>
<td><strong>Applications Withdrawn Month of DECEMBER 2014</strong></td>
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<tr>
<td><strong>SFGH Reappointments in Process 1/2015 to 03/2015</strong></td>
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Commissioner Comments/Follow-Up:

Commissioner Singer commended Mr. Pickens, the San Francisco Health Network Director, and Director Garcia for the appointment of Dr. Alice Chen as the Health Network Chief Medical Officer. He also requested information regarding San Francisco hospitals’ performance on the California Hospital Assessment and Reporting Taskforce report. Director Garcia stated that she will have her staff follow-up on this request and will send the information through Mr. Morewitz to the Health Commissioners.
Commissioner Sanchez congratulated Ms. Rykowski for receiving the Merit Award from the U.S. Navy and added that this is the second highest-level award that can be achieved; he also stated that the SFDPH is honored to have such a dedicated and talented staff member.

Commissioner Chow asked that the Health Commission receive a more thorough update on the combined efforts of the HealthyRetailSF, a city program housed in the Office of Economic and Workforce Development, DPH/Community Health, Equity and Promotion (CHEP) and community coalitions such as the Supply & Equipment Foodservice Alliance (SEFA) to improve access to healthy food in the Bay View/Hunter’s Point and the Tenderloin neighborhoods.

4) **GENERAL PUBLIC COMMENT**
There was no general public comment.

5) **COMMUNITY AND PUBLIC HEALTH COMMITTEE**
Commissioner Pating, Committee member, stated that the Committee heard an informative presentation on the SFDPH healthy eating and living initiative which include improving access to fresh fruits and vegetables at corner stores in neighborhoods that are lacking. He stated that the Committee also heard a presentation on the SFDPH injection drug user health and syringe exchange programs that service almost 19,000 injection drug users in San Francisco.

6) **SFDPH NON-HOSPITAL EMPLOYEE RECOGNITION AWARDS**
The Health Commission recognized the following individuals and teams for their contribution to SFGH:

   **Michael Baxter**

   **Duane Einhorn**

   **Kathleen Shuton**

   **Jail Information Management Design Team:**
   Shayne Johnston
   Fred Tumulak
   RJ Burgess
   Margaret Erickson
   Wesley Straton

   **Universal Healthcare Council Team:**
   Aneeka Chaudry
   Sneha Patil

   **Ebola Response Planning Team**

Commissioner Chow thanked all those who received an award and stated that these employees are examples of the wonderful work that dedicated SFDPH staff do every day.

7) **SAN FRANCISCO PALLIATIVE CARE TASK FORCE REPORT; RESOLUTION**
Colleen Chawla, Deputy Director of Health and Director of Policy and Planning; Anne Hinton, Executive Director, San Francisco Department of Aging and Adult Services; Christine Ritchie, MD, UCSF Division of Geriatrics and President-elect, American Academy of Hospice and Palliative Medicine; and Monique Parish, DrPH, Lifecourse Strategies, gave the presentation and introduced the resolution.

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Commissioner Comments/Follow-Up:
Commissioner Karshmer asked how the message about the recommendations will reach those who are impacted. Ms. Ritchie stated that the first step in the process is to take a complete inventory of relevant services currently available; the next step is educating providers and those who are impacted.

Commissioner Karshmer asked how others can contribute to this effort if they have services to offer. Ms. Parish stated that the Palliative Task Force will work with the DPH to establish an inventory of services and ways that other providers can join the effort.

Commissioner Pating asked what the five-year plan is for this effort. Ms. Hinton stated that the entities involved are not interested in spending time and resources on developing a long term plan at this time. Instead they are hoping to move forward with the Long Term Care Coordinating Council oversight and to revisit the recommendations as shifts happen in the impacted communities.

Commissioner Singer asked what is the impactful aspect of the initiative. Dr. Ritchie stated that at the grassroots level, shifting the current system to make it safe and comfortable for people to discuss what they want for their care. She added that it is important that patients’ wishes for care be communicated from one care-setting to another if the person is transferred.

Commissioner Singer asked what measures can be used to show the impact of quality of care for this effort. Dr. Ritchie stated that outcomes measures include the patient’s experiences (e.g. decrease in suffering) and the family experiences (e.g. do they see patient’s needs being met).

Commissioner Singer asked what entity is responsible for the data collection to know the outcomes of this effort. Dr. Ritchie stated this topic is still under consideration. She added that nationally, palliative care quality care measures are still being developed.

 Commissioner Sanchez congratulated the presenters for a wonderful presentation and for their impactful work.

Commissioner Chow asked if Director Garcia has comments on this effort. Director Garcia stated that palliative care is a growing field. Under the Affordable Care Act, community and family support of a patient outside of facilities is still valued and relied upon. She also stated that working with payers to help them understand how cost-effective this type of care may be is an important step. Finally, she stated that the SFDPH will continue working with the Long Term Care Coordinating Council on this and other issues.

Commissioner Chow stated that this work is extraordinary and reflects the dedication of staff and the Task Force’s co-chairs. He added that the in the short time, the Task Force moved to produce the thoughtful and impactful recommendations. He requested an update on this initiative as the effort progresses.

Commissioner Singer stated that he is supportive of the effort but thinks it is imperative that there must me measurement of outcomes included in these type of recommendations to ensure effectiveness of the effort.

Action Taken: The Health Commission unanimously approved the resolution (Attachment A)
8) RESOLUTION AUTHORIZING THE DEPARTMENT OF PUBLIC HEALTH- LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER TO ENTER INTO THE CALIFORNIA DEPARTMENT OF TRANSPORTATION’S STANDARD AGREEMENT TO ACQUIRE ONE LARGE TRANSIT SHUTTLE VEHICLE AS PART OF THE FEDERAL TRANSPORTATION ADMINISTRATION SECTION 5310 PROGRAM.

Mivic Hirose, LHH Executive Administrator, introduced the resolution.

Action Taken: The Health Commission unanimously approved the resolution. (Attachment B)

9) SFDPH BUDGET UPDATE

Greg Wagner, SFDPH CFO, gave the update.

Commissioner Comments/Follow-Up:
Commissioner Singer stated that the SFDPH budget performance has been excellent and the planning is solid. He looks forward to the upcoming budget process.

Commissioner Chow thanked Mr. Wagner for his effective efforts to plan ahead for the SFDPH budget.

10) OTHER BUSINESS
This item was not discussed.

11) JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Karshmer, Chair of the LHH JCC, stated that at the December 9, 2014 meeting, the Committee approved the minutes in open session and the following in closed session:

a. Credentials Report
b. 2013-14 GACH QAPI Report
c. Laguna Honda Hospital Safety Plans for the SNF and Acute Units
d. Medical QI Report

12) COMMITTEE AGENDA SETTING

Mr. Morewitz reminded the Commissioners that March 17, 2015 will be the next Health Commission planning session.

13) CLOSED SESSION

A) Public comments on all matters pertaining to the closed session
B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11)
C) Closed session pursuant to Evidence Code Sections 1157(a) and (b); 1157.7; Health and Safety Code Section 1461; and California Constitution, Article I, Section 1

Consideration of SFGH Staff Credentialing Report

D) Reconvene in Open Session

Action Taken: The Commission approved the SFGH Staff Credentialing Report and voted not to disclose discussion held in closed session.

14) ADJOURNMENT

The meeting was adjourned at 5:51pm.
RESOLUTION SUPPORTING PALLIATIVE CARE AND THE RECOMMENDATIONS OF THE PALLIATIVE CARE TASK FORCE

WHEREAS, The mission of the San Francisco Department of Public Health (SFDPH) is to promote and protect the health of all San Franciscans; and

WHEREAS, SFDPH and DAAS convened the Palliative Care Task Force, a 30 – member body bringing together a diverse group of representatives from San Francisco’s leading health care and community organizations, advocacy and professional associations and consumers that engaged in five public meetings between May and August 2014 to develop strategic recommendations to address palliative care in San Francisco; and

WHEREAS, Palliative care is a dynamic person-and family-centered practice of care that focuses on improving quality of life for patients and families during serious or life-threatening illness; and

WHEREAS, key elements of palliative care include the following:

- Relieves symptoms, pain, and stress of a serious illness—whatever the diagnosis;
- Facilitates communication with patients about patient care goals and provides support for complex medical decision-making;
- Improves quality of life for both the patient and the family;
- Is provided by a team of doctors, nurses, social workers, chaplains, and other specialists (e.g., Psychologists, Pharmacists, etc.) —who provide an extra layer of support— in conjunction with all other appropriate medical treatments, including curative and life-prolonging therapies; and
- Is appropriate at any age and at any stage in a serious illness.

WHEREAS, Palliative care is currently provided in a variety of settings: hospital-based, outpatient and community-based, and hospice-based settings; and

WHEREAS, San Francisco is widely recognized as the home of some of the earliest innovative hospital, health system, and community-based palliative care programs in the country; and

WHEREAS, The Palliative Care Task force developed short and long-term recommendations around four critical areas necessary to the development and delivery of an integrated and collaborative palliative care service system: Quality, Finance, Systems, and Community Education; and

WHEREAS, the San Francisco Long Term Care Coordinating Council has established a Palliative Care Workgroup to continue the work of the Palliative Care Task Force; and

THEREFORE BE IT RESOLVED, That the San Francisco Health Commission commends the Palliative Care Task Force for its discussion and thoughtful work on behalf of individuals with serious or life-threatening illness and the broader City and County of San Francisco; and be it

FURTHER RESOLVED, That the San Francisco Health Commission supports the advancement of palliative care practices that serve individuals in the least restrictive setting possible; and be it
FURTHER RESOLVED, That the San Francisco Health Commission requests that SFDPH consider Palliative Care Task Force recommendations, as appropriate, when planning for future health services,

I hereby certify that the San Francisco Health Commission at its meeting of December 16th, 2014 adopted the foregoing resolution.

_________________________________
Mark Morewitz
Executive Secretary to the Health Commission
RESOLUTION AUTHORIZING THE DEPARTMENT OF PUBLIC HEALTH – LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER TO ENTER INTO THE CALIFORNIA DEPARTMENT OF TRANSPORTATION’S STANDARD AGREEMENT TO ACQUIRE ONE LARGE TRANSIT SHUTTLE VEHICLE AS PART OF THE FEDERAL TRANSPORTATION ADMINISTRATION SECTION 5310 PROGRAM.

WHEREAS, on December 16, 2014, the Health Commission approved Department of Public Health - Laguna Honda Hospital and Rehabilitation Center (Laguna Honda) acquiring and operating one large transit shuttle vehicle by entering a Standard Agreement with California Department of Transportation (CALTRANS) to obtain capital funding from the Federal Transit Administration (FTA) Section 5310 program; and

WHEREAS, the FTA provides capital funding to address the transportation needs of elderly persons and persons with disabilities via its Section 5310 program, and;

WHEREAS, CALTRANS administers the FTA Section 5310 program in California; and

WHEREAS, CALTRANS has notified Laguna Honda that it has successfully completed the grant process enabling designation of FTA grant funds; and

WHEREAS, the FTA Section 5310 program provides up to a total of one hundred five thousand dollars ($105,000.00) in funding towards the acquisition of one (1) large transit shuttle vehicles to be operated at Laguna Honda at 375 Laguna Honda Boulevard, San Francisco, California 94116; and

WHEREAS, Laguna Honda provides transportation for patients, visitors, volunteers and staff between public transportation stations and the Laguna Honda campus; and

WHEREAS, Laguna Honda also provides transportation for patients to and from services located in the community in support of their care plan and to assist with community re-integration; be it

RESOLVED, That Laguna Honda is hereby authorized to enter into a contract with CALTRANS by executing the CALTRANS Standard Agreement to acquire one (1) large shuttle vehicle with FTA Section 5310 grant funding up to one hundred five thousand dollars ($105,000.00) to provide transportation services for residents, visitors, and staff.

I hereby certify that the San Francisco Health Commission at its meeting on December 16, 2014, adopted the foregoing resolution

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Mark Morewitz
Executive Secretary to the Health Commission