MINUTES
HEALTH COMMISSION MEETING
Tuesday, August 1, 2017, 4:00 p.m.
101 Grove Street, Room 300 or Room 302
San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner Edward A. Chow M.D., President
Commissioner Cecilia Chung Commissioner
Commissioner Dan Bernal
Commissioner James Loyce, Jr., M.S.
Commissioner David J. Sanchez Jr., Ph.D.

Excused: Commissioner Judith Karshmer, Ph.D, PMHCNS-BC
Commissioner David Pating, M.D.

The meeting was called to order at 4:07pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETINGS OF JULY 18, 2017

Action Taken: The minutes were unanimously approved.

3) DIRECTORS REPORT

Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:
http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp

Federal Policy Update – The Senate rejects all measures to repeal Affordable Care Act

On Friday, July 28th, the U.S Senate rejected the ACA “Skinny Repeal,” which was considered a last resort for
GOP Senators to pass a scaled back version of repeal and replace health care legislation. The bill would have
eliminated the individual mandate and the employer mandate and made some additional changes, including
eliminating funds for preventive health care and transferring to community health centers funding currently
going to Planned Parenthood. The bill would have increased the number of uninsured people by 16 million
over baseline estimates by 2026, decreased the projected federal deficit by $142 billion over the same time
period, and increased premiums in the exchanges by 20 percent. The bill failed by a vote of 49-51, with all
Democratic Senators and three Republican Senators, McCain (AZ), Collins (ME) and Murkowski (AK), voting against it.

In the week leading up to the vote, the Senate considered several other health care proposals, all of which would have resulted in millions of Americans losing their insurance coverage and the loss of critical public health funding from the Prevention and Public Health Fund. The Better Care Reconciliation Act (a repeal and replace bill) failed 43-57 on Tuesday (7/25) and on Wednesday (7/26), the Obamacare Repeal Reconciliation Act (a repeal without replacement bill) failed, 45-55. Currently, there does not appear to be agreement among Senate Republicans on next steps, which could include bipartisan legislation to improve the Affordable Care Act or moving on to other topics such as the budget, taxes and infrastructure spending.

This vote was an important victory for those who have worked over the years to assure that everyone has access to affordable, quality healthcare. The defeat of this bill is a great win for the 93,000 San Franciscans who receive insurance through the ACA’s Medicaid expansion program and the 40,000 San Franciscans who purchased insurance through Covered California. The ACA remains intact and the San Francisco Department of Public Health is committed to working with lawmakers on any improvements to the Affordable Care Act that will ensure that quality, affordable health care continues to be available to all San Franciscans.

**State Policy – AB 186, which would authorize supervised injection services, advances**

Assembly Bill 186 (AB 186), which is advancing through the state legislature, would make California the first state in the nation to permit illegal drug use in designated places. The bill, sponsored by Assembly Member Eggman and Senator Wiener, has passed through the Assembly and two Senate subcommittees and is currently awaiting a full vote by the Senate. This bill extends the harm reduction strategies already used in California by enabling local governments to allow programs to provide drug users a safe and hygienic space to use pre-obtained drugs under the supervision of trained staff. Specifically, the legislation would permit Alameda, Fresno, Humboldt, Los Angeles, Mendocino, San Francisco, San Joaquin and Santa Cruz counties—and the cities within them—to approve entities to establish and operate a safer drug consumption program for individuals 18 years of age or older, until January 1, 2022.

The legislation aims to help address the rising use of heroin and opiates and subsequent overdoses. There have been several studies that have shown safe injection sites reduce overdoses, reduce transmission of infectious disease and increase treatment for individuals with substance use disorders. The legislation has not been supported by law enforcement, which contends the injection sites would become crime magnets that normalize hard drugs rather than helping addicts to access treatment. Additionally, it would set up a conflict with federal law, which not only forbids the use of illicit drugs, but also prohibits owning or renting buildings for the purpose of consuming them.

In April 2017, the San Francisco Board of Supervisors passed a resolution charging the Department of Public Health with convening a task force to develop recommendations on the operation of safe injection services. That task force will conclude its work in August 2017, with a final report that will be presented to the Mayor, the Board of Supervisors, and the Health Commission in September 2017.

**FY 2017-18 and 2018-19 Budget Update**

The Mayor signed the FY 2017-18 and 2018-19 Budget on Wednesday, July 26, 2017. The City and County’s final approved budget is $10 Billion annually and maintains the new investments in the Mayor’s Proposed Budget. These investments include $21 million in new funding for homeless services, an increase of $12 million for in Behavioral Health and Harm Reduction services, approximately $140 million in capital and facilities projects in each year, and an annual $13 million for a nonprofit cost-of-doing business increase, for a total of $26 million in FY 2018-19.
DPH’s budget remains at $2.2 Billion and has not changed significantly from the Mayor’s June 1 Proposed Budget. As part of the Finance Committee review, DPH’s budget was reduced by $4.7 million in FY 2017-18, which dropped to $2.1 million of ongoing reductions for FY 2018-19 and beyond. These cuts represent less than 1% of DPH’s overall budget, were administrative in nature and will not affect our ability to provide services. Offsetting these reductions, DPH’s budget increased by $497,000 of new expenditure and revenue to reflect the addition of the New Generations Clinic that will be operated jointly UCSF and DPH. In addition, the Board added back eight initiatives into DPH’s budget totaling $1.7 million in FY 2017-18 and $933,000 for FY 2018-19 and beyond. A list of final Board of Supervisors addbacks to DPH follows.

<table>
<thead>
<tr>
<th>Division</th>
<th>Initiative</th>
<th>2017-2018</th>
<th>2018-2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIV Health Services</td>
<td>Asian American HIV/Healthcare Funding</td>
<td>300,000</td>
<td>300,000</td>
</tr>
<tr>
<td>Health Promotion</td>
<td>Food Security - Maintains Healthy Food Purchasing Supplement</td>
<td>50,000</td>
<td>50,000</td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>Increasing Investment in Disconnected TAY Including Behavioral Health Treatment</td>
<td>800,000</td>
<td></td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>Street Violence Intervention Program</td>
<td>225,000</td>
<td>225,000</td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>TAY Outreach and Street Based Mental Health for Homeless Youth</td>
<td>103,500</td>
<td>103,500</td>
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<tr>
<td>Primary Care</td>
<td>Women’s Reproductive Services</td>
<td>95,000</td>
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</tr>
<tr>
<td>Behavioral Health</td>
<td>Street Violence prevention</td>
<td>160,000</td>
<td>160,000</td>
</tr>
<tr>
<td></td>
<td>Total Addbacks</td>
<td>1,733,500</td>
<td>933,500</td>
</tr>
</tbody>
</table>

Overall this budget was a positive one for DPH and we are grateful for the support we have received from the Mayor’s Office, the Board of Supervisors and internal staff.

**SF Health Network celebrates Third Birthday with Launch Parties throughout the Network**

Yesterday the SF Health Network celebrated its third birthday with parties at 32 sites around the city. There were cakes, posters, brochures, pins, banners, music and an unveiling of the new brand including brand language, a new logo and a beautifully animated video. The leadership team was able to attend parties at many sites including Southeast Health Center, Chinatown Public Health, Potrero Hill Health Center, Silver Ave Health Center, Zuckerberg SF General, Laguna Honda, 30 Van Ness and several Behavioral Health sites. Patient gifts including water bottles and tote bags were distributed and staff were given info on how they could order swag online. Staff were also given access to a sharepoint site filled with brand assets including logos, templates, photos, email signatures, and more. Take a look at the new website here: [http://www.sfhealthnetwork.org/](http://www.sfhealthnetwork.org/)

**Well Being@Work**

In an effort to promote a culture of well-being for DPH employees, well-being Champions have been designated throughout the department. Champions are employees who are passionate about well-being and help to promote well-being resources to their fellow employees. Champions can request resources from the Health Services System for their area including screenings, equipment, or incentives for events.

Our Summer Hero is Stephanie Yang at Contract Development & Technical Assistance (CDTA). Stephanie Yang has been working with DPH for almost a year. She is a program manager and she is the new Well-Being Champion for her workplace. With just a few months in her Champion role, she took the initiative
to roll out a healthy weight program for her fellow employees. The program included support group meetings, weekly challenges and onsite services to help participants to meet their well-being goals.

Director Garcia stated that based on the scoring of the RFP process for San Francisco Health Network electronic health record, the SFDPH will be developing a letter of intent to award the contract to EPIC. Bill Kim, SFDPH CIO, answered questions regarding this issue.

Colleen Chawla, Deputy Director of Health and Director of Policy and Planning gave an update on the failed Congressional effort to repeal Affordable Care Act.

Commissioner Comments:
Commissioner Chow asked if 2019 will be the date in which the EHR will be rolled out throughout the entire SFDPH. Mr. Kim stated that the SFDPH will implement the EHR in phases. He added that in his next full update to the Health Commission, he will provide more information.

Commissioner Chow asked if new Covered California rates have been released. Ms. Chawla stated that the Covered California rates show a 12.5% increase for 2018. She noted that the SFDPH is still reviewing data to better understand increases for San Franciscans and will provide more information at a future Health Commission meeting. She also stated that President Trump could withdraw federal subsidies for the Affordable Care Act. If this occurs, Covered California has a strategy to keep consumers unharmed.

4) GENERAL PUBLIC COMMENT
There was no public comment.

5) FINANCE AND PLANNING COMMITTEE
Commissioner Chung, Chair, stated that the Committee reviewed and recommended for approval all the items on the Consent Calendar.

6) CONSENT CALENDAR
Action Taken: The Health Commission unanimously approved the following:

- LEASE PROPOSAL FOR 295 SAN BRUNO STREET
- AUGUST 2017 CONTRACTS REPORT REQUEST
- REQUEST FOR APPROVAL OF A NEW CONTRACT WITH THE SALVATION ARMY, IN THE AMOUNT OF $4,546,265, INCLUDING A 12% CONTINGENCY, FOR SERVICES AS PART OF THE PROMOTING RECOVERY AND SERVICES FOR THE PREVENTION OF RECIDIVISM (PRSPR) PROGRAM, FOR THE PERIOD JULY 1, 2017 THROUGH AUGUST 15, 2020 (3 YEARS, 1.5 MONTHS).
- REQUEST FOR APPROVAL OF A NEW CONTRACT WITH FAMILY SERVICE AGENCY DBA THE FELTON INSTITUTE, IN THE AMOUNT OF $1,428,402, INCLUDING A 12% CONTINGENCY, FOR SERVICES AS PART OF THE LAW ENFORCEMENT ASSISTED DIVERSION (LEAD) PROGRAM, FOR THE PERIOD JULY 1, 2017 THROUGH JUNE 30, 2019 (2 YEARS).
- REQUEST FOR APPROVAL OF A NEW CONTRACT WITH HATCHUEL, TABERNIK & ASSOCIATES IN THE AMOUNT OF $336,000, INCLUDING A 12% CONTINGENCY, FOR PROJECT MANAGEMENT AND PROGRAM EVALUATION IN SUPPORT OF THE PROMOTING RECOVERY AND SERVICES FOR THE PREVENTION OF RECIDIVISM PROGRAM, FOR THE PERIOD JULY 1, 2017 THROUGH AUGUST 15, 2020 (3 YEARS, 1.5 MONTHS).
- REQUEST FOR APPROVAL OF A NEW SOFTWARE LICENSE AGREEMENT WITH SURGICAL INFORMATION SYSTEMS LLC. (SIS) FOR THE IMPLEMENTATION, AND LICENSING OF THE EXISTING SIS SYSTEM, INCLUDING THE MIGRATION OF THE EXISTING APPLICATION TO THE DPH NETWORK, IMPLEMENTATION OF A NEW SURGERY MODULE AND RELATED OPTIMIZATION, CRITICAL FOR
7) **FY2017-18 LHH GIFT FUND BUDGET**

ChiaYu Ma, LHH Chief Financial Officer, presented the item.

**Commissioner Comments:**

Commissioner Chow requested that when staff presents the Gift Fund Budget for approval in the future, LHH include the expenditures for each Gift Fund category in the previous year.

Commissioner Chow asked for more information regarding the funding sources of the LHH Gift Fund. Ms. Ma stated that she presents a quarterly report on LHH Gift Fund expenditures to the LHH JCC. She also stated that donated funds, including stocks, are the source of the Gift Fund. She noted that the expenditures for the previous year are used to develop each new annual Gift Fund budget which is reviewed by the LHH Gift Fund Committee.

Commissioner Chow asked if donors specify how their funds will be spent. Ms. Ma stated that most donor specify the types of patient activities to be funded through their donation. She noted that funds that are donated with no specification are used for patient activities unfunded by other sources.

Commissioner Sanchez, LHH JCC Chair, stated that the Committee monitors the budget, including expenditures, throughout the year.

Commissioner Chow noted that the City Attorney advised that any budget issues should be brought to the full Health Commission for review and approval.

**Action Taken:** The Health Commission unanimously approved the FY2017-18 LHH Gift Fund Budget.

8) **SAN FRANCISCO HEALTH NETWORK (SFHN) UPDATE: PUBLIC HOSPITAL REDESIGN AND INCENTIVES IN MEDI-CAL (PRIME) PROGRAM UPDATE**

Roland Pickens, Director and Alice Chen MD, Chief Medical Officer, gave the presentation.

**Commissioner Comments:**

Commissioner Chow asked Mr. Pickens to share his thoughts on the challenges for the Network in the year ahead. Mr. Pickens stated that the SFHN will build on existing systems to continue evolving the Network. He noted that quality and patient care experience are strengths and that other metrics need improvement. He also stated that using best practices and Lean in quality improvement work is vital. He noted that the development of the electronic health record (EHR) will greatly improve the quality of patient care.
Commissioner Sanchez stated that the SFHN presentations continue to impress him with the ever-changing quality assurance activities designed to achieve required metrics. Mr. Pickens stated that the SFHN continues to work with the Lean consultant to plan for the new list of required federal initiatives.

Commissioner Loyce noted that many of the scores in red are not far from the targets. He asked if more resources can be directed to the quality assurance efforts to achieve the goals. Mr. Pickens stated that some of the metrics were not realistic and noted that many SFDPH sections already have the resources and knowledge to achieve the metrics.

Commissioner Bernal requested samples of the new branding language that is used. Mr. Pickens stated that he will pass along this information through Mr. Morewitz.

Commissioner Chow requested that the SFHN develop a list of elements that indicate it is providing world class care. He noted that this list is different than quality improvement measures.

Director Garcia thanked Mr. Pickens and Dr. Chen for their effective leadership of the SFHN.

9) OTHER BUSINESS:
This item was not discussed.

10) JOINT CONFERENCE COMMITTEE REPORTS
Commissioner Sanchez, LHH JCC Chair and member of the ZSFG JCC, gave the following updates:

July 11, 2017 LHH JCC Meeting
The Committee discussed the following presentations: “Connecting Post-Acute Care Across the Continuum,” and “Laguna Honda Hospital True North Metrics Update.” The Committee also discussed the Administrator’s Report and approved hospital-wide policies and procedures. In closed session, the Committee approved the Credentials Report.

July 25, 2017 ZSFG JCC Meeting
The Committee discussed the following regular reports: Regulatory Report, Hospital Administrator Report, Patient Care Services Report, and Human Resources Report. The Committee also discussed the following presentations: “Trust North and Core Measure Scorecards” and “Root Cause Analysis Redesign.” The Committee approved the new Otolaryngology Service Chief, New Anatomic Service Chief, and Credentials Manual. In closed session, the Committee approved the Credentials Report and PIPS Minutes.

11) COMMITTEE AGENDA SETTING
Mr. Morewitz reminded the Commissioners of their 9/28/17 joint meeting with the Planning Commission at 10am at City Hall to discuss the CPMC Development Agreement Annual Report.

12) CLOSED SESSION
   A) Public comments on all matters pertaining to the closed session
   B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11)
   C) Closed Session pursuant to Cal. Government Code Sections 1156, 1156.1, 1157, 1157.5 and 1157.6: Health and Safety Code Section 1461; and California Constitution, Article I, Section 1:

FOR DISCUSSION AND POSSIBLE ACTION: CONSIDERATION OF CREDENTIALING MATTERS
D) **Reconvene in Open Session:** Motions and vote on whether to disclose any or all of the closed session discussions, San Francisco Administrative Code Section 67.12(a)

**Action Taken:** The Health Commission voted not to disclose discussions held in closed session.

13) **ADJOURNMENT**
The meeting was adjourned at 5:32pm.