Agenda

1. Review Mayor’s Office Financial Projections and Budget Instructions
2. DPH’s General Fund Support and Citywide Context
3. DPH 5-Year Projection Update
4. Major Initiatives
5. Contingency Planning for Federal/State or Economic Impacts
1. Mayor’s Office Financial Projections and Budget Instructions

- In the short term, fiscal picture is similar to last year.
- In the medium to long term –
  - **Existing areas of concern:**
    1) Growing employee costs;
    2) Cost shift from state on IHSS; and
    3) Large number of baselines and set asides.
  - **Future risks / uncertainty related to:**
    1) The timing of the economic cycle;
    2) Federal risks: tax reform, Affordable Care Act, and budget.
1. Mayor’s Office Financial Projections and Budget Instructions

- Need to continue responsible fiscal policies:
  - Building our reserves;
  - Limit on-going cost growth; and
  - Fund strategic one-time investments.

- Instructions to Departments:
  - Revenue or reduction targets (2.5% growing to 5%);
  - No growth and absorb cost increases; and
  - No new FTEs.
Joint Report Projection – Assumptions

• “Base case” projection
• Revenue
  • Economy strong but revenue growth slowing and signs of growth constraints
• Salary and Benefits
  • Benefit cost increases – health and pension
  • Inflation increase on personnel (average of Moody’s & CA DOF)
• Citywide Costs
  • Inflation on nonpersonnel (including grants for nonprofits)
  • IHSS cost increases from the State
  • Funding the Hall of Justice Exit plan
1. Mayor’s Office Financial Projections and Budget Instructions

<table>
<thead>
<tr>
<th></th>
<th>FY 18-19</th>
<th>FY 19-20</th>
<th>FY 20-21</th>
<th>FY 21-22</th>
<th>% of Uses</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total - Sources</strong></td>
<td>189.9</td>
<td>450.7</td>
<td>330.3</td>
<td>436.8</td>
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<tr>
<td><strong>Uses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Baselines &amp; Reserves</td>
<td>(78.2)</td>
<td>(117.0)</td>
<td>(158.1)</td>
<td>(180.3)</td>
<td>16%</td>
</tr>
<tr>
<td>Salaries &amp; Benefits</td>
<td>(132.7)</td>
<td>(290.8)</td>
<td>(437.8)</td>
<td>(559.0)</td>
<td>49%</td>
</tr>
<tr>
<td>Citywide Operating Budget Costs</td>
<td>(50.6)</td>
<td>(152.5)</td>
<td>(208.8)</td>
<td>(282.0)</td>
<td>25%</td>
</tr>
<tr>
<td>Departmental Costs</td>
<td>(16.6)</td>
<td>(63.8)</td>
<td>(86.8)</td>
<td>(124.9)</td>
<td>11%</td>
</tr>
<tr>
<td><strong>Subtotal - Uses</strong></td>
<td>(278.1)</td>
<td>(624.1)</td>
<td>(891.4)</td>
<td>(1,146.0)</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Projected Cumulative Surplus / (Shortfall)</strong></td>
<td>(88.2)</td>
<td>(173.4)</td>
<td>(561.2)</td>
<td>(709.3)</td>
<td></td>
</tr>
</tbody>
</table>

Approx. $262 million for the upcoming two-year budget. Mayor must introduce a balanced budget each year.
Joint Report Projection - Projected Expenditure Growth

- Total projected expenditure growth over the four year period is $1.1 billion
- The salaries and benefits section is driven by inflation on wages, and pension and health cost increases
- For Citywide operating costs, 42% of this growth is inflation on non-personnel & grants to nonprofits
- For baselines and set asides, MTA and the Children’s Fund make up 76% of the growth
- For Departmental costs, 65% of the growth is related to the IHSS cost shift from the state
Looking Forward – Rapid Employee Cost Growth

- Pension – supplemental COLA / loss of lawsuit, returns below 7.5%, and people living longer

- Wages – CPI increasing and more employees

- Health benefits – almost double-digit cost growth projected each year
  - Rich benefits; uncertainty at federal level pushing costs up
Looking Forward – Employee Compensation Cost Growth

Personnel costs per FTE have grown at more than twice the rate of inflation during the past decade.
Baseline spending has grown dramatically from $200 million in FY94-95 to a projected $1.6 billion in FY21-22.
Looking Forward – Risk on Economic Climate

Our current expansion is the 3rd longest since 1945

Length of economic expansion in years by start year, sorted longest to shortest
Looking Forward – Risk on Economic Climate

Fund balance and transfer tax are the biggest risk on the revenue side; these sources combined have been almost $400 million lower in down years compared to FY 17-18 budgeted levels.
Looking Forward – Risk from Federal Government

- Potential federal impacts from tax reform, healthcare changes, and federal budget:
  - Elimination of State and Local Tax (SALT) Deduction;
  - Reduction of mortgage interest deduction;
  - Potential ending of the Low Income Housing Tax Credit, which would greatly impact the MOHCD’s affordable housing program;
  - Repeal of ACA individual mandate could result in 13 million fewer insured nationwide, resulting in market uncertainty and higher premiums;
  - State will run out of funding for Children's Health Insurance Program by end of 2017; and
  - Efforts to convert Medicaid to a block grant or per capita cap also remain a risk.
Budget Instructions for Departments

- **FY 2018-19 & FY 2019-20:** Propose *on-going reductions* and revenues equal to 2.5% of adjusted General Fund support in each year (growing to 5% in the second year of the budget)

- Departments **should not grow** budgeted and funded FTE count

- Enterprise / self supporting must absorb all known cost increases

- Legally mandated to balance the budget by June 1

**DPH General Fund Target is $16.5 Million for FY 18-19, growing to $33.1 million in FY 19-20**
1. Review Mayor’s Office Financial Projections and Budget Instructions
2. DPH’s General Fund Support and Citywide Context
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4. Major Initiatives
5. Contingency Planning for Federal/State or Economic Impacts
• “The General Fund” is governmental accounting fund that includes a wide range of revenues and types of expenses

• Within the General Fund is a pool of local tax revenues that may be allocated for any lawful governmental use by the Mayor and Board of Supervisors through the annual budget process.

• “General Fund Support” is an allocation of these discretionary tax dollars received in the General Fund support a Department’s operations.

• General Fund Support may be allocated to departmental operations within the General Fund itself or in certain other funds.

• Some of DPH’s operations are within the General Fund, some are in other funds (ZSFG, LHH, Grant Funds, etc). Both hospital funds receive a transfer of General Fund Support to close the gap between revenues and expenses, even though they are in separate funds.

• Financial management is focused on the level of General Fund support required across DPH.
2. DPH’s General Fund Support and Citywide Context

- Example 1: DPH’s behavioral health programs are within the General Fund, and receive General Fund Support to close the gap between revenues and expenses.
- Example 2: DPH’s Restaurant Inspection program is within the General Fund, but it recovers its costs through fees, and therefore does not receive budgeted General Fund Support.
- Example 3: Zuckerberg San Francisco General Hospital has its own accounting fund (5H), outside of the General Fund. However, the Mayor and Board of Supervisors each year allocate General Fund Support to subsidize ZSFG’s operations.
- Example 4: Some Departments such as the Port, Airport, or Department of Building Inspection (Enterprise Funds) are wholly outside of the General Fund do not receive any General Fund Support.
### Sources of Funds by Service Area and Department

#### Fiscal Year 2017-2018

<table>
<thead>
<tr>
<th>Department</th>
<th>Departmental Revenue and Recoveries</th>
<th>Allocated General Fund Support</th>
<th>Total Departmental Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>01: Public Protection</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADP ADULT PROBATION</td>
<td>18,645,291</td>
<td>16,529,383</td>
<td>35,174,674</td>
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<tr>
<td>CRT SUPERIOR COURT</td>
<td>3,076,244</td>
<td>31,323,909</td>
<td>34,400,153</td>
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<tr>
<td>DAT DISTRICT ATTORNEY</td>
<td>8,996,470</td>
<td>53,864,539</td>
<td>62,861,009</td>
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<tr>
<td>DPA DEPARTMENT OF POLICE ACCOUNTABILITY</td>
<td>8,000</td>
<td>7,192,138</td>
<td>8,200,138</td>
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<td>ECD EMERGENCY MANAGEMENT</td>
<td>27,434,606</td>
<td>60,415,475</td>
<td>87,850,081</td>
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<tr>
<td>FIR FIRE DEPARTMENT</td>
<td>135,667,365</td>
<td>245,890,345</td>
<td>381,557,710</td>
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<tr>
<td>JUV JUVENILE PROBATION</td>
<td>8,369,824</td>
<td>33,314,094</td>
<td>41,683,918</td>
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<tr>
<td>PDR PUBLIC DEFENDER</td>
<td>932,825</td>
<td>35,710,644</td>
<td>36,643,469</td>
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<td>POL POLICE</td>
<td>128,306,480</td>
<td>459,970,004</td>
<td>588,276,484</td>
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<td>SHF SHERIFF</td>
<td>55,764,044</td>
<td>176,070,925</td>
<td>231,834,969</td>
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<tr>
<td><strong>TOTAL Public Protection</strong></td>
<td>387,201,149</td>
<td>1,120,281,456</td>
<td>1,507,482,605</td>
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</tbody>
</table>

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td><strong>02: Public Works, Transportation &amp; Commerce</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>AIR AIRPORT COMMISSION</td>
<td>987,785,877</td>
<td>0</td>
<td>987,785,877</td>
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<tr>
<td>DBI BUILDING INSPECTION</td>
<td>76,533,699</td>
<td>0</td>
<td>76,533,699</td>
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<tr>
<td>DPW GENERAL SERVICES AGENCY - PUBLIC WORKS</td>
<td>232,730,485</td>
<td>122,721,524</td>
<td>355,452,009</td>
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<tr>
<td>ECN ECONOMIC AND WORKFORCE DEVELOPMENT</td>
<td>28,413,685</td>
<td>33,928,274</td>
<td>62,341,959</td>
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<tr>
<td>MTA MUNICIPAL TRANSPORTATION AGENCY</td>
<td>869,878,406</td>
<td>313,590,000</td>
<td>1,183,468,406</td>
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<td>PAB BOARD OF APPEALS</td>
<td>1,038,570</td>
<td>0</td>
<td>1,038,570</td>
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<tr>
<td>PRT PORT</td>
<td>133,202,027</td>
<td>0</td>
<td>133,202,027</td>
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<tr>
<td>PUC PUBLIC UTILITIES COMMISSION</td>
<td>1,052,941,388</td>
<td>0</td>
<td>1,052,941,388</td>
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<tr>
<td><strong>TOTAL Public Works, Transportation &amp; Commerce</strong></td>
<td>3,382,424,137</td>
<td>470,239,798</td>
<td>3,852,663,935</td>
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</table>

<table>
<thead>
<tr>
<th>Department</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>03: Human Welfare &amp; Neighborhood Development</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CFY CHILDREN AND FAMILIES COMMISSION</td>
<td>31,830,264</td>
<td>0</td>
<td>31,830,264</td>
</tr>
<tr>
<td>CHF CHILDREN; YOUTH &amp; THEIR FAMILIES</td>
<td>174,017,922</td>
<td>39,835,807</td>
<td>213,853,729</td>
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<tr>
<td>CSS CHILD SUPPORT SERVICES</td>
<td>13,662,238</td>
<td>0</td>
<td>13,662,238</td>
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<tr>
<td>DSS HUMAN SERVICES</td>
<td>672,094,704</td>
<td>241,688,553</td>
<td>913,783,257</td>
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<tr>
<td>ENV ENVIRONMENT</td>
<td>23,081,438</td>
<td>0</td>
<td>23,081,438</td>
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<tr>
<td>HOM HOMELESSNESS AND SUPPORTIVE HOUSING</td>
<td>84,838,756</td>
<td>165,545,718</td>
<td>250,384,474</td>
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<tr>
<td>HRC HUMAN RIGHTS COMMISSION</td>
<td>7,200</td>
<td>4,292,400</td>
<td>4,299,600</td>
</tr>
<tr>
<td>RNT RENT ARBITRATION BOARD</td>
<td>8,074,900</td>
<td>0</td>
<td>8,074,900</td>
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<tr>
<td>USX COUNTY EDUCATION OFFICE</td>
<td>0</td>
<td>116,000</td>
<td>116,000</td>
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<tr>
<td>WNM STATUS OF WOMEN</td>
<td>384,903</td>
<td>7,663,809</td>
<td>8,048,712</td>
</tr>
<tr>
<td><strong>TOTAL Human Welfare &amp; Neighborhood Development</strong></td>
<td>1,007,992,325</td>
<td>459,142,287</td>
<td>1,467,134,612</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Department</th>
<th>Departmental Revenue and Recoveries</th>
<th>Allocated General Fund Support</th>
<th>Total Departmental Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Budget Year 2017-2018 and 2018-2019</strong></td>
<td></td>
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</tr>
<tr>
<td><strong>TOTAL Departmental Revenue and Recoveries</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL Allocated General Fund Support</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>TOTAL Departmental Sources</strong></td>
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</table>
### Sources of Funds by Service Area and Department

#### Fiscal Year 2017-2018

<table>
<thead>
<tr>
<th>Department</th>
<th>Departmental Revenue and Recoveries</th>
<th>Allocated General Fund Support</th>
<th>Total Departmental Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>04: Community Health</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DPH PUBLIC HEALTH</td>
<td>1,482,702,431</td>
<td>715,478,756</td>
<td>2,198,181,187</td>
</tr>
<tr>
<td>TOTAL Community Health</td>
<td>1,482,702,431</td>
<td>715,478,756</td>
<td>2,198,181,187</td>
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#### Fiscal Year 2018-2019

<table>
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<tr>
<th>Department</th>
<th>Departmental Revenue and Recoveries</th>
<th>Allocated General Fund Support</th>
<th>Total Departmental Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>04: Community Health</strong></td>
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<td></td>
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</tr>
<tr>
<td>DPH PUBLIC HEALTH</td>
<td>1,452,708,330</td>
<td>770,567,201</td>
<td>2,223,275,531</td>
</tr>
<tr>
<td>TOTAL Community Health</td>
<td>1,452,708,330</td>
<td>770,567,201</td>
<td>2,223,275,531</td>
</tr>
</tbody>
</table>

#### 05: Culture & Recreation

- **AAM ASIAN ART MUSEUM**: 695,000, 10,267,397, 10,962,397, 695,000, 10,352,904, 11,047,904
- **ART ARTS COMMISSION**: 6,827,500, 17,444,124, 22,271,624, 4,827,500, 18,593,970, 23,421,470
- **FAM FINE ARTS MUSEUM**: 59,870,825, 77,980,000, 137,850,825, 61,784,469, 79,350,000, 141,134,469
- **LIB PUBLIC LIBRARY**: 0, 1,855,758, 1,855,758, 0, 1,950,532, 1,950,532
- **REC RECREATION AND PARK COMMISSION**: 148,123,218, 73,422,135, 221,545,353, 120,429,441, 75,007,381, 195,436,822
- **SCI ACADEMY OF SCIENCES**: 0, 6,468,078, 6,468,078, 0, 6,411,498, 6,411,498
- **WAR WAR MEMORIAL**: 17,635,706, 9,274,936, 26,910,642, 22,508,502, 9,272,835, 31,781,337

**TOTAL Culture & Recreation**: 238,002,528, 207,837,724, 445,840,252, 217,071,289, 211,978,892, 429,050,181

#### 06: General Administration & Finance

- **ADM GENERAL SERVICES AGENCY - CITY ADMIN**: 325,563,067, 65,743,836, 391,306,903, 333,919,687, 64,540,843, 398,460,530
- **ASR ASSESSOR / RECORDER**: 8,449,802, 30,968,499, 39,418,301, 8,876,243, 32,452,387, 41,328,630
- **BOS BOARD OF SUPERVISORS**: 382,156, 15,345,651, 15,727,807, 379,146, 15,218,561, 15,597,707
- **CAT CITY ATTORNEY**: 65,532,566, 16,822,821, 82,355,387, 66,286,162, 19,955,659, 86,241,821
- **CON CONTROLLER**: 57,073,962, 10,210,325, 67,284,287, 54,805,012, 10,638,351, 65,443,363
- **CPC CITY PLANNING**: 51,917,317, 2,584,044, 54,501,361, 46,242,433, 4,056,055, 50,298,488
- **CSC CIVIL SERVICE COMMISSION**: 360,839, 889,743, 1,250,582, 360,839, 920,390, 1,281,229
- **ETH ETHICS COMMISSION**: 127,700, 4,659,808, 4,787,508, 127,700, 4,984,148, 5,111,848
- **HRD HUMAN RESOURCES**: 77,594,685, 15,701,537, 93,306,222, 78,822,355, 17,253,454, 96,075,809
- **HSS HEALTH SERVICE SYSTEM**: 11,501,095, (56,840), 11,444,255, 11,786,820, 0, 11,786,820
- **MYR MAYOR**: 93,747,249, 31,744,631, 125,491,880, 85,120,770, 31,028,832, 116,149,602
- **REG ELECTIONS**: 146,825, 14,700,407, 14,847,232, 882,737, 14,155,623, 15,038,360
- **RET RETIREMENT SYSTEM**: 97,622,827, 0, 97,622,827, 113,748,184, 0, 113,748,184
- **TIS GENERAL SERVICES AGENCY - TECHNOLOGY**: 113,144,776, 3,556,302, 116,701,078, 117,080,202, 3,539,832, 120,620,034
- **TX GENERAL SERVICES AGENCY - TECHNOLOGY**: 17,105,869, 23,996,386, 41,102,255, 17,333,299, 24,612,453, 41,945,752

**TOTAL General Administration & Finance**: 920,270,735, 236,867,150, 1,157,137,885, 935,771,589, 243,356,588, 1,179,128,177
### Sources of Funds by Service Area and Department

<table>
<thead>
<tr>
<th>Department</th>
<th>Fiscal Year 2017-2018</th>
<th>Fiscal Year 2018-2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Departmental Revenue</td>
<td>Allocated General</td>
</tr>
<tr>
<td></td>
<td>and Recoveries</td>
<td>Fund Support</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>07: General City Responsibilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GEN GENERAL CITY RESPONSIBILITY</td>
<td>299,859,064</td>
<td>1,002,410,126</td>
</tr>
<tr>
<td>UNA GENERAL FUND UNALLOCATED</td>
<td>4,212,257,297</td>
<td>(4,212,257,297)</td>
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<tr>
<td><strong>TOTAL General City Responsibilities</strong></td>
<td>4,512,116,361</td>
<td>(3,209,847,171)</td>
</tr>
<tr>
<td>Less Citywide Transfer Adjustments</td>
<td>(902,575,814)</td>
<td>(902,575,814)</td>
</tr>
<tr>
<td>Less Interdepartmental Recoveries</td>
<td>(909,055,852)</td>
<td>(909,055,852)</td>
</tr>
<tr>
<td><strong>Net Total Sources of Funds</strong></td>
<td>10,119,078,000</td>
<td>0</td>
</tr>
</tbody>
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*The table above reflects Fiscal Year 2017-18 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency, the Child Support Services, and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2018-19 this contains preliminary revenue estimates for these departments.*
2. DPH’s General Fund Support and Citywide Context

IN FY 17-18...

- $4.2 Billion Total General Fund Unallocated
- ~$750 Million of this amount is locked in by voter-approved Baselines and Set-Asides
- $1.0 Billion of this amount is dedicated to General City Responsibilities such as retiree subsidies and health services administration
- Leaving $2.5 billion available in remaining General Fund sources
- DPH’s $715.5 million in General Fund Support is ~29% of the remaining amount
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3. DPH 5-Year Projection Update

Revisiting Health Commission’s October 2016 Financial Planning Session

• Goal established: Rate of growth in DPH’s General Fund Support should not exceed rate of growth in City General Fund Revenues
  • DPH will plan to grow at a rate comparable to the City as a whole (although ultimate funding decisions are made by elected officials)
  • If successful, DPH will consume only its proportionate share of growth
  • This means DPH will not exacerbate future City deficits, which lead to budget pressure and financial instability

• Principal has been adopted as part of Lean “True North” metrics at the DPH and SFHN levels
3. DPH 5-Year Projection Update
### 3. DPH 5-Year Projection Update

<table>
<thead>
<tr>
<th></th>
<th>FY 17-18</th>
<th>FY 18-19</th>
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<tr>
<td>Health Commission October 2015 Planning Target (GFS)</td>
<td>$711,635,334</td>
<td>$740,100,747</td>
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<tr>
<td>Adopted FY 17-19 AAO GFS</td>
<td>$715,478,756</td>
<td>$770,567,201</td>
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<tr>
<td>FY 16-17 YE Fund Balance Contribution</td>
<td>$(32,995,751)</td>
<td>$(65,991,501)</td>
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<tr>
<td>GFS Minus DPH Fund Balance Contribution</td>
<td>$682,483,005</td>
<td>$704,575,700</td>
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<tr>
<td>Favorable/(Unfavorable) vs. Health Commission Target</td>
<td>$29,152,329</td>
<td>$35,525,047</td>
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</tbody>
</table>
Looking forward...
[see attached excel file]
Key Strategies

1. Limit Cost growth (e.g., limit FTE growth, seek opportunities to reduce materials and supplies, contract cost growth)

2. Revenue Maximization
1. Review Mayor’s Office Financial Projections and Budget Instructions

2. DPH’s General Fund Support and Citywide Context

3. DPH 5-Year Projection Update

4. Major Initiatives

5. Contingency Planning for Federal/State or Economic Impacts
4. Major Initiatives

The largest initiatives affecting financial performance over the coming five years:

1. Electronic Health Records Initiative (including workforce readiness)
2. Capital Investments and Space Planning

These initiatives have been singled out as top priorities in the Lean “True North” strategic planning process for DPH
4. Major Initiatives

Electronic Health Records Initiative
• Financial Oversight of EHR Project
• Revenue Cycle Risks/Opportunities
• Preparing our People and Operations for the Transition
[see attached spreadsheet]
4. Major Initiatives

Capital Investments and Space Planning - $800 Million + planned expenditures over next 8 years

1. 2016 Proposition A - $277 Million G.O. Bond
   1. ZSFG Building 5 Renovation
   2. Southeast Health Center Renovation and Expansion
   3. Maxine Hall, Castro Mission renovations/retrofits

2. 2018-19 Certificates of Participation – up to $155 Million
   1. ZSFG Building 9 Retrofit
   2. LHH Old Building Wings M, O

3. November 2022 G.O. Bond - $300 Million
   1. Scope still under discussion
   2. ZSFG Building 80/90 Renovations/Retrofit
4. Major Initiatives

DPH CIVIC CENTER RELOCATION STRATEGY

RELOCATION DETAILS BY BUILDING

ZSFG CAMPUS
(CITY OWNED)

(e) BLDG. 9 DEPARTMENTS TO VACATE:
- WOMEN, INFANTS, AND CHILDREN CLINIC
- EMPLOYEE HEALTH CLINIC
- UCSF ORTHOPEDIC TRAUMA INSTITUTE
- ORTHOPEDIC ORTHOTICS CLINIC

- EXECUTIVE STAFF AND ASSOC. ADMINISTRATION
- PLANNING AND POLICY
- CAPITAL PLANNING
- CORE FISCAL/BUDGET OFFICE
- BUSINESS INTELLIGENCE UNIT
- COMPLIANCE AND PRIVACY AFFAIRS
- COMMUNICATIONS
- FACILITIES/DESKTOP SUPPORT
- COMMISSION MEETING ROOM

LAGUNA HONDA CAMPUS
(CITY OWNED)

(from 1360 Mission and 101 New Montgomery)
- IT
- OCCUPATIONAL SAFETY AND HEALTH
- CONTRACTS
- HUMAN RESOURCES
- PAYROLL

LEGEND
- DPH FUNCTIONS VACATING BUILDING
- FINAL LOCATION FOR DPH FUNCTIONS
- XXX FTE # OF FULL TIME EMPLOYEES
- FUNDING SOURCE (BLUE TEXT)
- RELOCATION ARROW

OCTOBER 2016
4. Major Initiatives
1. Review Mayor’s Office Financial Projections and Budget Instructions
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5. Contingency Planning for Federal/State or Economic Impacts
5. Contingency Planning

Risks and Uncertainties

- Federal or State policy changes affecting funding
- Economic changes

Strategies

- Increase reserves
  - $92.1 Million DPH Management reserve
  - $50 Million City ACA reserve
  - Pre-funding of EHR Program
  - General Fund Reserves grown from <1% to 8% of total GF revenues

- Focus on expanding revenue generation
  - EHR Revenue Cycle planning
  - Pursue new billing opportunities
QUESTIONS?