

Edward A. Chow, M.D.
President

James Loyce, Jr., M.S.
Vice President

Dan Bernal
Commissioner

Cecilia Chung
Commissioner

Laurie Green, M.D.
Commissioner

Tessie M. Guillermo
Commissioner

David J. Sanchez, Jr., Ph.D.
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

**London N. Breed Mayor
Department of Public Health**



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MINUTES

HEALTH COMMISSION MEETING

Tuesday October 16, 2018 4:00 p.m.

101 Grove Street, Room 300

San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner Edward A. Chow M.D., President
Commissioner Dan Bernal
Commissioner Cecilia Chung
Commissioner Laurie Green, MD
Commissioner David J. Sanchez Jr., Ph.D.

Excused: Commissioner Tessie Guillermo
Commissioner James Loyce, Jr., M.S., Vice President

The meeting was called to order at 4:04pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF OCTOBER 2, 2018

Action Taken: The Health Commission unanimously approved the October 2, 2018 minutes.

3) Greg Wagner, Acting Director of Health, gave the report. The full report can be viewed at:
<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

San Francisco Health Network Primary Care earns national recognition for commitment to improve high blood pressure

The American Heart Association (AHA) and American Medical Association (AMA) named San Francisco Health Network (SFHN) Primary Care as one of 802 physician practices and health systems nationwide recognized for a commitment to help patients improve blood pressure control through this year's Target: BP Recognition awards. [Target: BP](#), launched in 2015, is a national initiative between the AHA and AMA aimed at addressing the growing burden of high blood pressure in the U.S.

To achieve a blood pressure control rate of over 70 percent in patients diagnosed with hypertension, SFHN Primary Care utilizes Lean methodology to strategize and involve all care team members in daily improvement work. Specifically, SFHN Primary Care prioritizes efforts to address equity by focusing on reducing the blood pressure control disparity gap between Black/African American patients and the overall patient population,

emphasizing patient advisor and community partner involvement in improvement. Leaders of Primary Care's hypertension blood pressure control efforts include Ellen Chen, Judith Sansone, David Smith, Valy Fontil, Anusha McNamara, Rachel Stern, Henry Rafferty, Helen Gambrah, LaKisha Garduño, Jacquie McCright, Rita Nguyen, Kim Tucker, and Sarah Cox.

San Francisco Health Network Primary Care, was recognized on October 3rd, 2018 at an AHA Awards Presentation and will be featured in upcoming Target: BP materials.

Public Health Department's 2nd Annual Hoshin Kanri

The SFDPH Executive Team convened on September 12, 2018 at Laguna Honda Hospital to engage in the second annual hoshin kanri, to identify the strategic priorities for FY 2019-20. Hoshin kanri is a Japanese term which means strategy deployment or strategy management and is intended to focus the improvement efforts of an organization around the identified strategic initiatives.

During this year's hoshin, the team affirmed the strategic initiative, Developing Our People, broadened the EHR implementation initiative (AKATA) to a more expansive Data Science strategy, and proposed a new initiative, Homelessness & Street Conditions. The half-day event included reflections about the previous year and fine-tuning the A3-Ts and True North metrics, which are intended to guide the organization towards achieving the set goals. The affirmed True North metrics center around employee and patient safety, blood pressure control for patients with a focus on Black/African Americans, patient/client and staff satisfaction, and financial stewardship. In the upcoming months, the team members will continue to build, refine and implement the plans set at this year's hoshin.

Mental Health and Technology

On September 27th, an innovation project entitled *Technology-Assisted Mental Health Solutions* under the San Francisco Mental Health Services Act (MHSA) program, was approved by the Mental Health Services Oversight and Accountability Commission (MHSOAC). The intent of this project is to utilize a new approach to overall public mental health service delivery, specifically, using technology to increase access to mental health care and support for all individuals in San Francisco. The project was approved by the MHSOAC in an amount of \$2.2 million for a period of three years and is estimated to serve 500 clients throughout its duration.

This project is a part of a unique multi-county collaboration of 15 counties, where the strengths of various counties are leveraged to enhance learning and project reach. A large scale evaluation plan will be implemented and counties will collaborate to share strategies, lessons learned, and best practices. San Francisco's project components include *24/7 Peer-to-Peer Chat Interventions* and *Virtual Evidence-Based Support Utilizing an Avatar*. Both components are internet-based and accessible from a computer, cell phone or tablet.

Laguna Honda's Volunteer Heroes

On August 5th, a call for mutual aid was requested by the Medical Health Operational Area Coordinator to help displaced seniors and disabled residents as a result of the Lake and Mendocino County fires. Laguna Honda sent out the request to their nursing assistants, licensed vocational nurses, and home health aides for volunteers. Two volunteers from Nursing Services accepted the 12-hour work shift and assisted with caregiving tasks for the evacuees. Sonia Vallejo, HHA and Shirley Ochoa, PCA drove over two hours to the shelters, spent a night in their respective cars as the volunteer shelters were full, and brought with them Laguna Honda's care, compassion and cheer to the hundreds of evacuated adults and seniors with disabilities and skilled nursing needs. Sonia and Shirley also wrote about their volunteer experience in Lake County and Mendocino County, respectively, to share with everyone.

DPH in the News (Oct 1 – Oct 11)

ABC, Oct 11 2018, Doctor: despite recent rare case, HIV prevention drug works

<https://abc7news.com/health/doctor-despite-recent-rare-case-hiv-prevention-drug-works/4465451/>

SF Gate, Oct 11 2018, Chelsea Clinton tours SF General in support of early childhood learning program

<https://www.sfgate.com/bayarea/article/Chelsea-Clinton-tours-SF-General-in-support-of-13300573.php?t=422bffe8e0>

POZ, Oct 11 2018, Researchers report rare PrEP failure in San Francisco

<https://www.poz.com/article/researchers-report-rare-prep-failure-san-francisco>

Contagion, Oct 10 2018, New options in HIV Prophylaxis gain traction based on positive trial results – public health watch

<https://www.contagionlive.com/news/new-options-in-hiv-prophylaxis-gain-traction-based-on-positive-trial-results-public-health-watch>

NEJM Catalyst, Oct 10 2018, Changing leadership behavior gets real results

<https://catalyst.nejm.org/zsfgh-leadership-behavior-results/>

NY Times, Oct 8 2018, The 300 block of Hyde Street in Tenderloin neighborhood dirtiest clock of SF

<https://www.pressdemocrat.com/news/8823254-181/the-300-block-of-hyde?sba=AAS>

New England Journal of Medicine, Oct 4 2018, Being PrEPared – Preexposure Prophylaxis and HIV Disparities

<https://www.nejm.org/doi/full/10.1056/NEJMp1804306>

4) **GENERAL PUBLIC COMMENT**

Rachael Gordon, UCSF Pharmacy student, stated that she is happy that SB212, a bill about disposal of medical and sharps waste. She urged the DPH to educate citizens on mail options. She noted that this option is critical for people who are too ill to go to a pharmacist. She also stated that the DPH should expand its sharps takeback programs because some areas in the City do not have these options.

Melissa Kobayakawa, UCSF Pharmacy student, stated that there is a difference between medical and prescription plans and noted that a prescription card must be presented to a pharmacist when ordering prescriptions.

Henry Huang, UCSF Pharmacy student, stated that there are several ways to prevent children from accessing their parents' opioids: limit opioid prescribing, ensure patient education regarding safe storage options, and educate all patients about effective drug buyback programs.

Sneel Krishna, UCSF Pharmacy student, stated that SF1241 proposed tax credits to motivate health professionals to give back to the community.

Nicki, UCSF Pharmacy student, stated that pharmacists and other healthcare providers should be involved in future discussions of AB186, which is a bill about controlled substance overdose prevention programs that was recently vetoed.

Commissioner Comments:

Commissioner Chow thanked those that made public comments. He added that the DPH has an Office of Policy and Planning which tracks and monitors state and federal issues.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE

Commissioner Chung chaired the Community and Public Health Committee. She noted that that the Committee heard three presentations:

- Maternal, Child, Adolescent Health nutrition services
- Flavored Tobacco Products Sales Ban Project Plan
- Draft Rules and Regulations for Cannabis Consumption Permits

She also stated that several UCSF pharmacy students made relevant comments regarding opioid overdose prevention; the Committee requested that this topic be put on the agenda for a future committee meeting.

6) RESOLUTION ACKNOWLEDGING THE WORK OF BARBARA GARCIA AND HONORING HER MANY CONTRIBUTIONS TO THE SAN FRANCISCO DEPARTMENT OF PUBLIC HEALTH

Edward A. Chow, MD, Health Commission President, presented the resolution, which had been introduced at the October 2, 2018 Health Commission meeting.

Public Comment:

Dr. Derek Kerr presented and submitted the following comment:

Understandably, the DPH wants to recognize the contributions of former Director Barbara Garcia. Her tenure was a vast improvement over that of her predecessor Dr. Mitch Katz. She wasn't arrogant or vindictive. According to the SF Chronicle and the Examiner, her sudden departure was forced by the City Attorney and the Human Resources Department. All because a Whistleblower reported a shady contract tainted by nepotism. Why didn't your Contracts Office or Compliance Office detect this violation? Undoubtedly, DPH managers will expend much energy to identify and neutralize the Whistleblower. By publicly honoring disgraced executives, aren't you encouraging resentment and retaliation against Whistleblowers who expose their misconduct?

Action Taken: The Health Commission unanimously approved the resolution. (see Attachment)

7) RESOLUTION SUPPORTING FOOD SECURITY IN SAN FRANCISCO AND ENDORSING THE RECOMMENDATIONS OF THE FOOD SECURITY TASK FORCE 2018 ASSESSMENT OF FOOD SECURITY IN SAN FRANCISCO

Paula Jones, Director of Food Security and Hilary Seligman, UCSF Food Policy, Health and Hunger Program, presented the item.

Commissioner Comments:

Commissioner Sanchez thanked Dr. Jones for an impressive report.

Commissioner Chow made the following requests:

- Please list the recommendations from the report in the resolution.
- Focus the resolution on local information.
- List expected health outcomes
- Add a "Whereas" statement to describe why MediCal health plans need to be addressed in regard to food insecurity.

Commissioner Chung suggested that the information regarding per person health expenses be taken out because the current language does not effectively support the recommendations. She suggested listing other benefits of the recommended actions.

Commissioner Bernal suggested listing specific interventions that address the needs of communities most in need. Dr. Jones stated that Cal-Fresh and pantry services are the first interventions used. She added that San Francisco continues to work on strategies with community based organizations to meet the needs of individuals who are afraid of accessing any services or benefits due to current federal policy.

Commissioner Green thanked Dr. Jones for the remarkable report. She asked Dr. Jones for her thoughts on immediately achievable goals and issues that most concern her. Dr. Jones stated that the state has authorized SSI recipients to be eligible for CalFresh; the DPH will be working to ensure that local SSI recipients have access to this service. She also noted that a priority is expanding access to fruit and vegetable vouchers. She noted that work still has to be done to better organize the many City agencies and community organizations working in this realm to ensure all resources are being utilized effectively.

8) SAN FRANCISCO HEALTH NETWORK UPDATE

Roland Pickens, Director, Dr. Alice Chen, Chief Medical Officer, and Dr. Hali Hammer, Director of Ambulatory Care and Primary Care, presented the item.

Commissioner Comments:

Commissioner Sanchez thanked the presenters for a thorough presentation.

Commissioner Chow stated that he looks forward to continuing to monitor the Network's data and is hoping to see movement towards goals.

Commissioner Chung suggested that the Network use yellow in its data reports to indicate that a metric is not quite achieved. Mr. Pickens stated that the Network staff debated this option but decided to keep with the green or red indicators. Commissioner Chow encouraged the use of arrows alongside the colors to indicate the trend for the metric.

9) INTERDIVISIONAL INITIATIVES UPDATE

Ayanna Bennett, Director, presented the item.

Commissioner Comments:

Commissioner Chow thanked Dr. Bennett for the excellent presentation. He asked Mr. Morewitz to work with Commissioner Loyce to schedule the Black/African American Health Report as an item on the Community and Public Health Committee in 2019.

Commissioner Bernal noted that the report lists life expectancy as ten years greater for those in the "Multi-Ethnic" category. Dr. Bennett stated that the sample for that category was very small.

Commissioner Sanchez thanked Dr. Bennett for her impactful work.

Commissioner Chung stated that the report gives evidence why there is need to focus public health efforts on the Black/African American population in San Francisco.

10) OTHER BUSINESS:

This item was not discussed.

11) JOINT CONFERENCE COMMITTEE REPORTS

This item was deferred due to the potential of loss of a quorum of the Health Commission.

12) CLOSED SESSION

- A) Public comments on all matters pertaining to the closed session
- B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11)
- C) Closed Session pursuant to Cal. Government Code Sections 1156, 1156.1, 1157, 1157.5 and 1157.6; Health and Safety Code Section 1461; and California Constitution, Article I, Section 1:

FOR DISCUSSION AND POSSIBLE ACTION: CONSIDERATION OF CREDENTIALING MATTERS

- D) Reconvene in Open Session: Motions and vote on whether to disclose any or all of the closed session discussions, San Francisco Administrative Code Section 67.12(a)

Action taken: The Health Commission voted not to disclose the discussion held in closed session.

13) ADJOURNMENT

The meeting was adjourned at 6:32pm.

**HEALTH COMMISSION
CITY AND COUNTY OF SAN FRANCISCO
Resolution No. 18-6**

**ACKNOWLEDGING THE WORK OF BARBARA GARCIA AND HONORING HER MANY CONTRIBUTIONS TO THE
SAN FRANCISCO DEPARTMENT OF PUBLIC HEALTH**

WHEREAS, Barbara Garcia served the San Francisco Department of Public Health (DPH) with insightful and innovative leadership from 1997 until 2018; and

WHEREAS, She effectively led the DPH as Director of Health from 2011 until 2018; her previous DPH positions include Deputy Director, Director of Community Substance Abuse Services, and Director of Homeless Services; and

WHEREAS, During her tenure at the DPH, Ms. Garcia strengthened many underserved communities through effective DPH partnerships; and exhibited deep compassion for individuals experiencing homelessness, trauma, poverty, mental health issues, and substance use issues, and

WHEREAS, Under Ms. Garcia's strategic direction, the DPH was effectively reorganized, creating two new divisions. The San Francisco Health Network is a comprehensive healthcare delivery system consisting of two world-class hospitals, community health centers, behavioral health services, and Jail Health Services. The Population Health Division provides groundbreaking public health programs in the areas of Environmental Health, Disease Prevention and Control, Emergency Medical Services, and Public Health Emergency Preparedness and Response; and

WHEREAS, Early in her tenure as Director of Health, Ms. Garcia prioritized the financial stability of the DPH by creating reserve funds to assist the Department in economic downturns and corrected historical structural issues in the budget; and

WHEREAS, Her many accomplishments include achieving Public Health Accreditation for the DPH, completing the new Zuckerberg San Francisco General Hospital and Trauma Center, leading the DPH through the complex implementation of the Affordable Care Act, and making a DPH centralized electronic health record project a reality; and

WHEREAS, Under her leadership, the DPH created numerous programs that changed the topography of the public health service system including the Homeless Outreach Team, Street Medicine, Treatment on Demand, Sobering Center, Medical Respite, the Getting to Zero and Vision Zero collective impact initiatives, Children's Oral Health Collaborative, the Black/African American Health Initiative, integration of primary care and behavioral health in DPH clinics, diversion treatment programs, numerous harm reduction policies, and DPH-wide training in racial humility and trauma informed systems, and

WHEREAS, Ms. Garcia also mentored many DPH staff and members of the community, many of whom were women of color, to empower these individuals to reach their personal and professional potential.

NOW, THEREFORE, BE IT RESOLVED, that the San Francisco Health Commission extends its gratitude to Barbara Garcia for her 21 years of impactful service and many contributions to the health and wellbeing of all San Franciscans.

I hereby certify that the San Francisco Health Commission at its meeting of October 16, 2018 adopted the foregoing resolution.

Mark Morewitz
Executive Secretary to the Health Commission