

**HEALTH COMMISSION**

CITY AND COUNTY OF SAN FRANCISCO

RESOLUTION NO. 20-94

**AUTHORIZING AND PRIORITIZING ON ANY FURTHER  
FISCAL YEAR 1994-95 DEPARTMENT OF PUBLIC HEALTH  
BUDGET ISSUES**

WHEREAS, the Department has developed a strategic direction to guide its organizational restructuring so as to provide cost effective, integrated, quality health care services consistent with the demands of health care reform; and,

WHEREAS, the Department has sought to increase management efficiency through the restructuring of administrative function; and,

WHEREAS, the Department has preserved services to their fullest extent in spite of significant management reductions over the last three years; and,

WHEREAS, the Department has eliminated 50 management positions over the last three years; and,

WHEREAS, the Department has successfully increased revenues by over \$85 million in the last three years; and,

WHEREAS, a major challenge for the Department in 1994-95 will be to meet its revenue target of \$25 million; and,

WHEREAS, the Department of Public Health has already undergone extensive reductions in administration and management costs in the FY 1994-95 budget through its internal reorganization and reductions; and,

WHEREAS, the newly established management level of the Department is essential to the effective administration of the Department of Public Health; and,

WHEREAS, the currently targeted level of administrative costs has been examined by the recent zero-based budget analysis of the Budget Analyst of the Board of Supervisors and found to be appropriate; now, therefore, be it

RESOLVED, that the San Francisco Health Commission authorize the current budget priorities of the Department of Public Health at \$108 million; and, be it

**HEALTH COMMISSION**

CITY AND COUNTY OF SAN FRANCISCO

RESOLUTION NO. 20-94 (Cont'd.)

FURTHER RESOLVED, that the San Francisco Health Commission, believing that any further reduction of the General Fund commitment to the Department of Public Health below \$108 million in FY 1994-95 will result in significant damage to the effective implementation of the strategic plan of the Department and will reduce badly needed health services to the people of San Francisco, request the Mayor and the Board of Supervisors to retain this funding level as a bare minimum; and, be it

FURTHER RESOLVED, that the San Francisco Health Commission prioritize any further reductions of the General Fund revenue below \$108 million by the City and County of San Francisco in the following manner:

First, that any further administrative reductions be verified by the Director of Health to be acceptable for the effective functioning of the Department;

Second, that further savings be sought by controlling the salary savings within the Department of Public Health to find greater reductions in expenses; and

Third, that any further reductions in the General Fund allocation be placed in areas of service delivery which are not mandated by the State, not tied to more extensive loss of revenues, and not central to the strategic direction of the Department of Public Health.

I hereby certify that the foregoing resolution was adopted by the Health Commission at its meeting of Tuesday, May 17, 1994.



---

Sandy Ouye Mori  
Executive Secretary to  
the Health Commission