

HEALTH COMMISSION

CITY AND COUNTY OF SAN FRANCISCO

RESOLUTION NO. 4-94

DETERMINING THE DEPARTMENT OF PUBLIC HEALTH STRATEGIC DIRECTION FOR HEALTH CARE REFORM

WHEREAS, the Department of Public Health is at a major crossroads in its history, and state and national health care reform are moving forward at an aggressive pace; and,

WHEREAS, the Department of Public Health must respond quickly and proactively to "retool" to meet the challenges of a managed care environment, and flexibility to change will be crucial to the Department's ability to survive and be competitive under a Medi-Cal managed care system; and,

WHEREAS, the Department of Public Health has three essential functions: policy and regulatory, brokerage/management of resources, and provider services; and has developed a strategic direction for multiyear planning which will guide our reorganization into a comprehensive, integrated, cost-effective service delivery system that includes consolidation, cost reduction, productivity improvement, and revenue enhancement; and,

WHEREAS, the Department has developed a plan to forge new partnerships with employee organizations, staff and contractors, University of California at San Francisco (UCSF), community advisory committees, business groups, other city departments, and the San Francisco community in order to support its strategic direction; and,

WHEREAS, San Francisco General Hospital has developed a Strategic Plan that includes an assessment of current services in a changing health care environment including goals for providing cost-effective integrated services in a managed/capitated care system that will be incorporated into the Department of Public Health's strategic direction for health care reform; and,

WHEREAS, in order to maintain the financial viability of the Department's service delivery system and fulfill the Department's mission, commitment and support are needed from the Health Commission, the Mayor's Office, the Board of Supervisors, and the Mayor's Health Care Task Force to further develop the multiyear strategic direction and a revenue-sharing agreement while reducing reliance on the general fund; now, therefore, be it

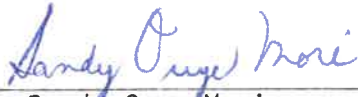
RESOLVED, that the San Francisco Health Commission approves the Department of Public Health's strategic direction to develop a three-year business plan that conducts market assessment, and based on this assessment will implement consolidation and infrastructure improvements required to maintain a competitive position, develops a marketing strategy for the plan, and considers changes in our governance structure that are compatible with this strategic direction.

HEALTH COMMISSION

CITY AND COUNTY OF SAN FRANCISCO

RESOLUTION NO. 4-94 (Cont'd.)

I hereby certify that the foregoing resolution was adopted by the Health Commission at its meeting of Tuesday, January 18, 1994.



Sandy Ouye Mori
Executive Secretary to
the Health Commission