

HEALTH COMMISSION

CITY AND COUNTY OF SAN FRANCISCO

RESOLUTION NO. 20-95

**AUTHORIZING THE DEPARTMENT OF PUBLIC HEALTH
TO PROCEED WITH LICENSURE OF THE MENTAL HEALTH
REHABILITATION FACILITY, TO CONTRACT OUT SELECTIVE
PSYCHIATRIC SKILLED NURSING SERVICES, AND TO APPROVE
THE FINANCING PLAN FOR THE REHABILITATION FACILITY**

WHEREAS, the voters of the City and County of San Francisco passed a bond issue in November 1987 for the construction of an 185 bed Mental Health Facility on the grounds of San Francisco General Hospital campus for clients needing psychiatric skilled nursing level care; and,

WHEREAS, the construction of the facility, now referred to as the San Francisco Mental Health Rehabilitation Facility (R-Facility), is substantially complete and the Department of Public Health has begun its programmatic planning to implement the services; and,

WHEREAS, the Health Commission has authorized the Division of Mental Health to proceed with the transfer of the AIRS Adolescent Subacute Program into the Adolescent Unit of the R-Facility ; and,

WHEREAS, the Department consulted with outside legal and management experts in this area and has determined that the most cost effective and financially sound licensing alternative is to license the locked skilled nursing portion of the program as a Distinct Part SNF of San Francisco General Hospital, and to license the Adolescent Subacute AIRS Program as a Level 14 Group Home; and,

WHEREAS, the Department plans to develop a Memorandum of Understanding between the Division of Mental Health and San Francisco General Hospital delineating the responsibilities for managing the program; and,

WHEREAS, the Department of Public Health currently does not provide psychiatric skilled nursing services within its Civil Service operated continuum of care; however, DMS contracts out for similar services within the mental health continuum of care; and,

WHEREAS, based on State Law, the City should contract out mental health services if such services are currently not performed by County employees and if similar services are available to be provided by private providers; and,

WHEREAS, the Department issued an RFP for the adult and adolescent clinical programs, physician, pharmacy, laboratory, dietary, and housekeeping services; and

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RESOLUTION NO. 20-95 (Cont 'd.)

WHEREAS, the Department has determined that a contractor can provide clinical services, pharmacy and laboratory services with past experience, and at comparable quality than services which would be provided through Civil Service staff; and,

WHEREAS, the Department has determined that it is more cost effective to contract out the clinical services for both adult and adolescent programs rather than develop new Civil Service capacity to provide these services; and,

WHEREAS, the Department recommends contracting out pharmacy and laboratory services because the new facility does not contain pharmacy or laboratory facilities, and because no lab services are currently provided through civil service, and because State regulations governing pharmacy services for long term care psychiatric patients require alternative dispensing and pharmacy management practices than those currently provided at San Francisco General Hospital; and,

WHEREAS, the Department recommends that physician services be provided through civil service because the costs are lower through civil services, and because the program would be supervised by a Civil Service on-site Clinical Manager; and,

WHEREAS, the Department recommends providing dietary and housekeeping in-house with Civil Service staff because the cost analysis of responses to the RFP indicates that these services are less costly using civil services staff, and because the current dietary and housekeeping services are adequately performed through civil service, and because these departments can be expanded to include service for the R-Facility; and,

WHEREAS, the Department recommends that plant maintenance and security functions be provided through civil service because these services are currently integrated within the entire department using Civil Service personnel and should continue to be integrated departmentwide as additional services/facilities are developed; and,

WHEREAS, the Department has developed a financing plan for the Rehabilitation Facility which includes reallocating existing funds from the State Hospital program, existing IMD contracts and existing inpatient psychiatric services, as well as utilizing already appropriated General Funds in the budget and claiming Federal Medicaid funds for reimbursement for services provided to adolescent and senior clients; and,

WHEREAS, the Health Commission is in agreement with the plan to balance the R-Facility budget[—] using these sources for revenues and existing funds; now, therefore, be it

RESOLVED, that the Health Commission authorizes the Department of Public Health to secure licensing of the entire facility as a Distinct Part SNF of San Francisco General Hospital; and, be it

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FURTHER RESOLVED, that the Health Commission approves the increase in the number of adolescent beds from 15 to 30, with the inclusion of licensing for a Level 14 Group Home for the Subacute Adolescent Program operated by the AIRS Program; and, be it

FURTHER RESOLVED, that an agreement be developed between San Francisco General Hospital and the Division of Mental Health delineating clear lines of responsibility and authority for operation of the facility and supervision of the clinical program, including contract agencies; and, be it

FURTHER RESOLVED, that the Health Commission authorizes the Department of Public Health to pursue implementation of the skilled nursing psychiatric services at the Rehabilitation Facility using contract services for the adult and adolescent clinical programs and for the laboratory and pharmacy services; and be it

FURTHER RESOLVED, that the Health Commission directs the Department to continue dialogue with labor, in an effort to achieve a cost comparable adult clinical program, while moving forward without delay in the Department's timetable for licensing; and, be it

FURTHER RESOLVED, that the Health Commission authorizes the Department of Public Health to develop dietary, housekeeping, plant maintenance and security services in-house, using civil service personnel; and, be it

FURTHER RESOLVED, that the Health Commission approves the financing plan for the Rehabilitation Facility, using existing General Funds, and reallocating existing funds for Napa State Hospital, IMD's and inpatient programs, and claiming for Federal Medicaid funds for reimbursement for services provided to adolescent and senior clients, and, be it

FURTHER RESOLVED, that the Health Commission urges the Board of Supervisors to approve the Department's operational plan to provide services through both contract agencies and Civil Service, based on the experience, quality and cost factors identified by the Department.

I hereby certify that the foregoing resolution was adopted by the Health Commission at its meeting of Tuesday, August 1, 1995



Sandy Ouye Mori
Executive Secretary to
the Health Commission