

HEALTH COMMISSION
CITY AND COUNTY OF SAN FRANCISCO
RESOLUTION NO. 6-96

**SUPPORTING RESTRUCTURING PROPOSALS WITHIN
THE DEPARTMENT OF PUBLIC HEALTH'S PROPOSED 1996-97 BUDGET,
AND APPLYING SAVINGS ACCRUED FROM RESTRUCTURING
TO FUND OTHER HIGH PRIORITY NEEDS**

WHEREAS, the Department of Public Health has been restructuring its service delivery system in order to reduce costs, increase quality and enhance consumer satisfaction; and,

WHEREAS, the Department must meet these challenges in order to successfully compete with managed care companies and provide its services within reimbursement limitations; and,

WHEREAS, the Department has proposed additional restructuring plans in long term care services at Laguna Honda Hospital, acute care services at San Francisco General Hospital, and within the primary care network throughout the Department in the proposed fiscal year 1996-97 budget; and,

WHEREAS, the restructuring plans would implement productivity standards, and would reconfigure ward staffing models to approach industry standards; and,

WHEREAS, the proposed restructuring would not reduce direct services to patients nor would adversely impact bed capacity or quality of care; and,

WHEREAS, the Department needs to further invest in its infrastructure in order to successfully compete with private industry; and,

WHEREAS, the Department has identified funding requirements to develop managed care functions, including customer relations, marketing, and staff training; and,

WHEREAS, the Department has projected revenue losses in next fiscal year which must be addressed by increasing the Department's General Fund allocation, reducing expenditures, or both; therefore, be it

RESOLVED, that the Health Commission supports the restructuring proposals as outlined in the fiscal year 1996-97 budget; and, be it

FURTHER RESOLVED, that the Health Commission also supports applying savings accrued from the implementation of restructuring plans to meet other funding requirements of the Department of Public Health.

I hereby certify that the foregoing resolution was adopted by the Health Commission at its meeting of Tuesday, February 20, 1996.



Sandy Ouye Mori
Executive Secretary to
the Health Commission