1. **Annual Dudley Perkins Toy Drive and Children’s Holiday Party**

ZSFG is keeping its holiday traditions strong. In December, ZSFG held two events: the annual Dudley Perkins Toy Drive and Children’s Holiday Party.

On Sunday, December 4th, ZSFG welcomed the Dudley Perkins Harley Davidson Dealership, and over one hundred of their riders delivered hundreds of toys for our pediatric patients. We are tremendously grateful to Dudley Perkins Co. for their generosity and support over the past 30 years. They truly embody the spirit of giving.

On December 15th, ZSFG held the Annual Children’s Holiday Party, with a guest list of over 500 pediatric patients and their families. Guests had the opportunity to enjoy live music performed by George Washington High School’s orchestra and choir, participate in arts and crafts and face painting, interact with a juggler and magicians and, of course, take photographs with Santa himself.

Thank you to the Volunteer Department for organizing this event for our patients and community.

2. **ZSFG Patient, Myisha Whitaker, Celebrates ZSFG Avon Comprehensive Breast Center on KTVU**

On Thursday, November 17ths, a ZSFG patient, Myisha Whitaker, talked with KTVU and credited Zuckerberg San Francisco General Hospital’s Avon Comprehensive Breast Center for helping her address a rare form of breast cancer and protecting her pregnancy.

The Avon Breast Center provides state-of-the-art breast imaging, diagnostic evaluation and patient education, while the weekly inter-disciplinary breast clinic provides comprehensive care in surgical and
treatment options, genetic counseling and testing, lymphedema evaluation and treatment, cancer education and culturally sensitive research.

Thank you to the Avon Breast Center for ensuring San Franciscans the access to receive the most advanced diagnostics, treatment, care, and emotional support.

3 CONSUMER REPORT LISTS ZSFG AS HIGHEST SCORING TEACHING HOSPITAL IN PREVENTING CENTRAL-LINE INFECTIONS

In the Consumer Report dated from January 1, 2011 (is this the correct year?) – December 31, 2015, the most recent federal data that’s publicly available, ZSFG was listed as one of the (?) highest scoring teaching hospitals at preventing central-line infections in intensive care units.

The Consumer Report data come from information that hospitals provide to the Centers for Disease Control and Prevention, which uses the average central-line infection rate in U.S. hospitals from 2006 to 2008 as a baseline to gauge hospital performance over time.

Hospitals that earn highest rating report zero infections, and ZSFG had xx for the period. For details, go to CR.org/howweratehospitals.

Congratulations to our ZSFG Intensive Care team!

4 ZSFG MOVE TEAM SELECTED TO RECEIVE GOOD GOVERNMENT AWARD

For 36 years, the Good Government Awards have recognized outstanding performances by managers working for the City and County of San Francisco. These awards represent a unique opportunity to acknowledge San Francisco’s top managers for their leadership, vision and ability to make a difference both within city government and in the community at large.

Congratulations to the move team: Justin Dauterman, Jay Kloo, Jeffrey Schmidt, and Terry Saltz, who are being recognized for the Good Government Award.

Opening a new hospital or healthcare facility requires coordination and seamless execution among the clinical and non-clinical leadership teams. One of the key reasons for success in opening the new hospital is the Move Team’s dedication to improving workflows, improving processes to ensure alignment with new building spaces, and testing change/transforming the culture to ensure seamless collaboration. Workflows and improvement processes were developed with the patient in mind. The team’s leadership and strategic planning allowed nurses to engage in hospital operation decisions that impact the delivery of care and the policies and procedures. This work was instrumental to the successful opening of the new hospital.
5  PATIENT FLOW REPORT FOR DECEMBER 2016

Attached please find a series of charts depicting changes in the average daily census.

Medical/Surgical
Average Daily Census was 210.48 which is 104% of budgeted staffed beds level and 84% of physical capacity of the hospital. 5.61 % of the Medical/Surgical days were lower level of care days: 0.52% administrative and 5.09% decertified/non-reimbursed days.

Acute Psychiatry
Average Daily Census for Psychiatry beds, excluding 7L, was 42.65, which is 97% of budgeted staffed beds and 63.6% of physical capacity (7A, 7B, 7C). Average Daily Census for 7L was 6.03, which is 86% of budgeted staffed beds (n=7) and 5.25% of physical capacity (n=12). Latest Utilization Review data from the INVISION System shows 46.14% non-acute days (43.95% lower level of care and 2.19% non-reimbursed).

4A Skilled Nursing Unit
ADC for our skilled nursing unit was 24.12, which is 86.17% of our budgeted staffed beds and 80.4% of physical capacity.

6  SALARY VARIANCE TO BUDGET BY PAY PERIOD REPORT FOR FISCAL YEAR 2016-2017

For Pay Period ending December 30, 2016, Zuckerberg San Francisco General recorded a 0.67% variance between Actual and Budgeted salary cost – actuals were $93,685 over budget. For variance to budget year-to-date, San Francisco General Hospital has a negative variance of $4,170,859 /2.4%.
Variance Between Salary Expenditure and Budget by Pay Period (PP) and Year To Date (YTD)